

Office of the Director 2016/17 - A Year In Review

- Leadership and support for department managers and activities (organization, budget, staffing, etc.)
- Provided support for Strategic Planning, Asset Management initiatives, Sr. Management Initiatives
- Provided leadership and support on school closures, program moves and tenant relocations
- Provided leadership and support on approved becoming sustainable activities:
 - Reorganizations in Facilities
 - Section 54/Augmentation meetings with CUPE



Office of the Director 2016/17 - A Year In Review

- HR initiatives affecting Facilities operations
- Saw an increase in requirements for professional services to support initiatives
- Orientation activities with new Manager of Planning
- Activities to meet revised capital submission programs/guidelines
- Initiated school based project intake process



Executive Summary:

- 1. Align budget to support school initiated projects
- 2. Align budget for asset management activities
- 3. Align department data collection results with budget process
- 4. 2020 Vision continue evaluation of facilities services to ensure Schools and District requirements are met
- Planning and construction activities required to advance key initiatives



1. Align budget to support school initiated/funded projects

- Alignment to facilitate Learning Services approved school (and PAC) initiated projects. A significant number of these projects are aligned with student learning
- Measurement projects approved in principal are supported to completion in accordance with school planning and implementation goals
- Timeline for 17/18 and review for ongoing funding
- Challenges submission guidelines and process, district approval process, identifying supports required, implementation support, project planning proceeding in isolation
- Opportunities better understanding of district approval and support for school initiated improvements to school facilities, cost savings, supporting ANAIMO LADY TYPES the time of the content of the c

Types of School Funded Projects:

- 1. Health and Safety Enhancements:
 - Earthquake Kiosk
 - Lockdown Curtains
- 2. Site Upgrades:
 - Playgrounds/Natural Play spaces
 - Eco-Gardens and Food Forests
 - Partner in Parks Programs
 - CTC Partner Projects
- 3. Facility Upgrades and Functional Improvements:
 - Outdoor Classrooms
 - Batting Cage
 - Interior Renovations and Alterations
- 4. Student Art Projects:
 - Salish Art Project (Exterior and Interior)

School initiated/partially funded Projects:



2017 2020 - Budget Strategies

Initiative	System Impact	Year 1 Cost	Year 2 Cost	Year 3 Cost
School initiated projects (Summary – see following sheets for more detail)	Funding to support implementation of school initiated projects.	\$125,000 Labour + Supplies	\$0 Review progress of existing projects, consider new projects and recommend budget	\$0 Review progress of existing projects, consider new projects and recommend budget

2017-2020 — Budget Strategies

Facility	Project Type	Type of Support	Year 1	Year 2	Year 3
Misc.	Yet to be determined	High priority school based project	✓	✓	√
Brechin	Playground	Planning/Construction	\checkmark		
Bayview	Playground and Food Forest	Planning/Construction	✓		
Cilaire	Exterior Art and Greeting	Planning/Construction	✓		
Coal Tyee	Partner in Parks Application, Playground and Dry Riverbed	Planning/Construction	✓	√	√
Dover Bay	Batting Cage, Eco-Garden	Planning/Construction	✓	✓	√
Fairview	Learning Commons	Planning/Construction	✓		

2017-2020 — Budget Strategies

Facility	Project Type	Type of Support	Year 1	Year 2	Year 3
Forest Park	Outdoor Learning Space	Planning/Construction	✓		
Frank J Ney	Garden Space	Planning/Construction	✓		
John Barsby	Quiet Room Conversion	Planning/Construction	✓		
Ladysmith Secondary	Salish Art Project (Exterior and Interior), Learning Commons	Planning/Construction	✓		
McGirr	Primary Playground	Planning/Construction	✓		
IcED	Garden Space, Earthquake Kiosk	Planning/Construction	✓		

2017-2020 — Budget Strategies

Facility	Project Type	Type of Support	Year 1	Year 2	Year 3
North Oyster	Playscape Playground	Planning/Construction	✓	✓	√
Pauline Haarer	Lockdown Curtains	Planning/Construction	✓		
Pleasant Valley	Washer & Dryer Install	Planning/Construction	✓		
Quarterway	Natural Playground	Planning/Construction	✓		
Rock City	Washer & Dryer Install	Planning/Construction	✓		

2017-2020 - Budget Strategies

Facility	Project Type	Type of Support	Year 1	Year 2	Year 3
Seaview	Garden Space, Picnic Tables	Planning/Construction	✓		
Wellington	Additional Drinking Fountains	Planning/Construction	✓		
Wellington	Learning Commons Alterations	Planning/Construction	✓		

2. Align budget for Asset Management Plan activities

- Alignment support district asset management activities through various means
- Measurement effective asset disposal, productive use of assets on hold, planned support for capital initiatives.
- Timeline ongoing
- Challenges advancing initiatives, timing of significant projects/events
- Opportunities better integration of Asset management plan activities with capital initiatives, operating budget requirements and real property disposal activities and requirements



2017 - 2020 - Budget Strategies

Initiative	System Impact	Year 1 Cost	Year 2 Cost	Year 3 Cost
Asset Management Program activities	Advance activities, alignment between capital, operating and disposal activities	\$75,000 Supplies	\$0 Review year one progress and recommend budget	\$0 Review year one progress and recommend budget



- 3. Align department data collection results with budget process
 - ► Alignment to continue to consider data collection activities and reporting to best fit the decision making process of NLPS
 - ► Measurement data provided facilitates decisions which result in service adjustment which best reflect district goals
 - Timeline ongoing
 - Challenges quality and type of data gathered, reporting, collection mechanisms, timeliness and relevance of data
 - Opportunities effective data collection systems which supports continual improvement of facilities services, focused to best meet district needs.



2017 - 2020 - Budget Strategies

Initiative	System Impact	Year 1	Year 2	Year 3
		Cost	Cost	Cost
Align department data collection with budget process	Data provided facilitates decisions which result in service adjustment which best reflect district goals	\$5,000 Estimate to be adjusted	\$0 Review year 1 progress and recommend budget	\$0 Review year 2 progress and recommend budget



- 4. 2020 Vision continue evaluation of facilities services to ensure schools and District needs are met
 - Alignment to consider the data collected and move towards a culture of review and consideration of alternatives.
 - Measurement develop a model through Corporate Services which can be followed to evaluate and recommend adjustment of services between budget cycles.
 - Timeline ongoing
 - Challenges identification and prioritization of areas of focus, understanding the service to be delivered, process for consideration of adjustment, detailing final service change, agreement on the way forward.
 - Opportunities process of continuous review and adjustment which will allow selection of best service to meet needs of stakeholders.

2017 - 2020 - Budget Strategies

Initiative	System Impact	Year 1	Year 2	Year 3
		Cost	Cost	Cost
2020 Vision - continue evaluation of facilities services	Consider the data collected and select service(s) for review to move towards a culture	\$5,000 Supplies	\$0 Review year 1 progress and	\$0 Review year 2 progress and
to ensure schools and District needs are met	of review and consideration of alternatives.		recommend budget	recommend budget



- 5. Planning and construction activities required to advance key initiatives (i.e. Expansion of FJ Ney, NDSS turf, CEP, SEP, AFG)
 - Alignment to continue to ensure timely facilities support for advancing key initiatives
 - Measurement district and augmented services are provided in a timely and strategic manor to assist other departments in achieving goals
 - Timeline ongoing
 - ► Challenges identify and prioritize of areas of focus, understanding the service to be delivered, timely procurement and delivery of service.
 - Opportunities provide business case support to enhance and align initiatives with facilities and users needs

Facilities Planning 2017 2020 - The Way Forward

> District Master Project List (218 and counting as of Mar. 1/17)

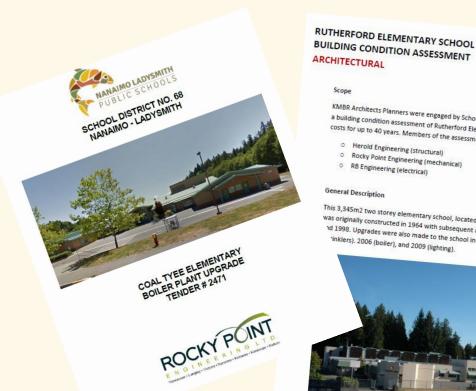
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Baycon	Earthquake Preparethese Klask Installation - Location 180	Heath and Safety Schancements	18	N	w	Proposed	Operating		THE REAL PROPERTY.
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Beco	Add seings and treve play equipment	Site Upgrada	PAC	34.	æ	Approvation Provate	School Fur	PHO	0,
Cedar Dans	Convert boys change room to MITE, attenditions to existing girl's schangeroom to accommodate new boy's and girl's washnooms.	Functional Improvement	88	Y.	H	Proposed	.00		Coatry
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Facilities Planning 2017 2020 - The Way Forward

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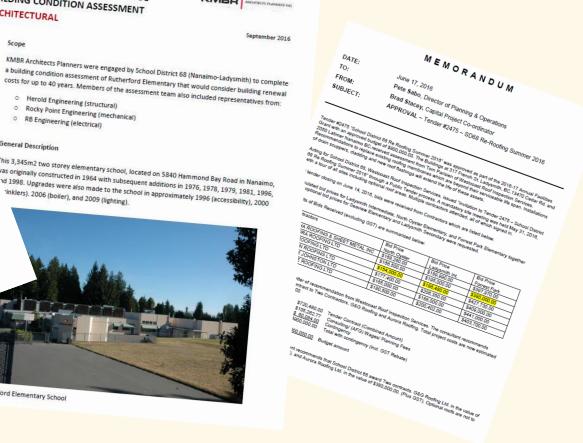
KMBR

Annual Facilities Grant (AFG)





This 3,345m2 two storey elementary school, located on 5840 Hammond Bay Road in Nanaimo,





Scope

General Description

Herold Engineering (structural)

 Rocky Point Engineering (mechanical) RB Engineering (electrical)



Facilities Planning 2017 2020 - The Way Forward



2017 - 2020 - Budget Strategies

Rank the initiates, in order, as identified by the department using the table below. Create Project Plan (separate template) for each initiative

Initiative	System Impact	Year 1 Cost	Year 2 Cost	Year 3 Cost
Planning and construction activities required to advance key initiatives	Targeted Departmental support required to advance key initiatives	\$0 Typically funded by the initiative Existing staff or use of professional consultants	\$0	\$0



Rentals 16/17 – A Year in Review

- Implemented 15% Rate increase
- Reassigned rentals from Woodlands and Woodbank
- Accessibility improvements to align with team model
- Continued to aligned with Community school model
- Started process of review of rental Software
- Winter conditions causing increase in rentals



Rentals 2017 2020 – The Way Forward

- Software
 - Replace existing system
- 2. Accessibility
 - Improve accessibility to rental space
 - Improve remote booking
- 3. Community schools

