SCHOOL DISTRICT NO. 68 (NANAIMO-LADYSMITH)

STATEMENT OF FINANCIAL INFORMATION FOR FISCAL YEAR ENDED JUNE 30, 2019

SCHOOL DISTRICT NO. 68 (NANAIMO-LADYSMITH) Statement of Financial Information (SOFI) Fiscal Year Ended June 30, 2019

Table of Contents

- 1. Approval of Statement of Financial Information
- 2. Financial Information Act Submission Checklist
- 3. Management Report
- 4. Audited Financial Statements
- 5. Schedule of Debt
- 6. Schedule of Guarantee and Indemnity Agreements
- 7. Schedule of Remuneration and Expenses
- 8. Statement of Severance Agreements
- 9. Schedule of Payments for Goods and Services
- 10. Reconciliation and Explanation of Differences to Audited Financial Statements



SCHOOL DISTRICT STATEMENT OF FINANCIAL INFORMATION (SOFI)

-				604
SCHOOL DISTRICT NUMBER	NAME OF SCHOOL DISTRICT			YEAR
68	School District #68	8 (Nanaimo-Ladysmith)		2019
OFFICE LOCATION(S)				TELEPHONE NUMBER
395 Wakesia	an Avenue			250-754-5521
MAILING ADDRESS				•
395 Wakesia	ah Avenue			
CITY			PROVINCE	POSTAL CODE
Nanaimo			BC	V9R 3K6
NAME OF SUPERINTENDENT				TELEPHONE NUMBER
Scott Saywe				250-754-5521
NAME OF SECRETARY TREAS				TELEPHONE NUMBER
_Carrie McVe	igh			250-754-5521
DECLARATION AND	O SIGNATURES			
June 30, 20 for School District No	019 0. 68 as required unde	orrect and true copy of the Statemer - r Section 2 of the Financial Informat		on for the year ended
SIGNATURE OF CHAIRPERSON	OF THE BOARD OF EDUCATION			DATE SIGNED
_(M)	class	Charlene McKay		Decisla
SIGNATURE OF SUPERINTEND	ENT M	346		DATE SIGNED
/	Doblegue VII	Scott Savikell		182018/19
SIGNATURE OF SECRETARY TO	REASURER	7000		DATE SIGNED
_(\$7		Scott Saywell Carrie McVeigh		Rec 18/19
EDUC. 6049 (REV. 2008/09		0		
/				

SCHOOL DISTRICT NO. 68 (NANAIMO-LADYSMITH) Statement of Financial Information for Year Ended June 30, 2019

Financial Information Act-Submission Checklist

			Due Date
a)	Ø	A statement of assets and liabilities (audited financial statements).	September 30
b)	⊿ ′	An operational statement including, i) a Statement of Income and ii) a Statement of Changes in Financial Position, or, if omitted, an explanation in the Notes to Financial Statements (audited financial statements)	September 30
c)	□ ′	A schedule of debts (audited financial statements).	September 30
d)	Z	A schedule of guarantee and indemnity agreements including the names of the entities involved and the amount of money involved. (Note: Nil schedules can be submitted December 31).	September 30
e)		A schedule of remuneration and expenses, including:	December 31
		i) an alphabetical list of employees earning over \$75,000, the total amount of expenses paid to or on behalf of each employee for the year reported and a consolidated total for employees earning under \$75,000. If the total wages and expenses differs from the audited financial statements, an explanation is required.	
	Ø	ii) a list by name and position of Board Members with the amount of any salary and expenses paid to or on behalf of the member	
	☑	iii) the number of severance agreements started during the fiscal year and the range of months' pay covered by the agreement, in respect of excluded employees. If there are no agreements to report, an explanation is required	
f)	a	An alphabetical list of suppliers receiving over \$25,000 and a consolidated total for those suppliers receiving less than \$25,000. If the total differs from the Audited Financial Statements, an explanation is required.	December 31
g)	Ø	Approval of Statement of Financial Information.	December 31
h)		A management report approved by the Chief Financial Officer	December 31

SCHOOL DISTRICT NO. 68 (NANAIMO-LADYSMITH) Statement of Financial Information (SOFI) Fiscal Year Ended June 30, 2019

Management Report

The Financial Statements contained in this Statement of Financial Information under the *Financial Information Act* have been prepared by management in accordance with Canadian generally accepted accounting principles and the integrity and objectivity of these statements are management's responsibility.

Management is also responsible for all other schedules of financial information and for ensuring this information is consistent, where appropriate, with the information contained in the financial statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of Education is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal control and for approving the financial information included in the Statement of Financial Information.

The external auditors, KPMG LLP Chartered Professional Accountants, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements as required by the *School Act*. Their examination does not relate to the other schedules of financial information required by the *Financial Information Act*. Their examination includes a review and evaluation of the board's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly.

On behalf of The Board of Education School District No. 68 (Nanaimo-Ladysmith)

Scott Saywell, Superintendent Date: December 18, 2019

Carrie McVeigh, Secretary Treasurer

Date: December _ 18, 2019

Audited Financial Statements of

School District No. 68 (Nanaimo-Ladysmith)

June 30, 2019

June 30, 2019

Table of Contents

Management Report	1
Independent Auditors' Report	2-3
Statement of Financial Position - Statement 1	4
Statement of Operations - Statement 2	5
Statement of Changes in Net Financial Assets (Debt) - Statement 4	6
Statement of Cash Flows - Statement 5	7
Notes to the Financial Statements	8-27
Schedule of Changes in Accumulated Surplus (Deficit) by Fund - Schedule 1 (Unaudited)	28
Schedule of Operating Operations - Schedule 2 (Unaudited)	29
Schedule 2A - Schedule of Operating Revenue by Source (Unaudited)	30
Schedule 2B - Schedule of Operating Expense by Object (Unaudited)	31
Schedule 2C - Operating Expense by Function, Program and Object (Unaudited)	32
Schedule of Special Purpose Operations - Schedule 3 (Unaudited)	34
Schedule 3A - Changes in Special Purpose Funds and Expense by Object (Unaudited)	35
Schedule of Capital Operations - Schedule 4 (Unaudited)	37
Schedule 4A - Tangible Capital Assets (Unaudited)	38
Schedule 4B - Tangible Capital Assets - Work in Progress (Unaudited)	39
Schedule 4C - Deferred Capital Revenue (Unaudited)	40
Schedule 4D - Changes in Unspent Deferred Capital Revenue (Unaudited)	41

MANAGEMENT REPORT

Version: 1664-9918-7936

Management's Responsibility for the Financial Statements.

The accompanying financial statements of School District No. 68 (Nanaimo-Ladysmith) have been prepared by management in accordance with the accounting requirements of Section 23.1 of the Budget Transparency and Accountability Act of British Columbia, supplemented by Regulations 257/2010 and 198/2011 issued by the Province of British Columbia Treasury Board, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

The preparation of financial statements necessarily involves the use of estimates based on management's judgment particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and reliable financial information is produced.

The Board of Education of School District No. 68 (Nanaimo-Ladysmith) (called the "Board") is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises these responsibilities through the Board. The Board reviews internal financial statements on a bi-annual basis and externally audited financial statements yearly.

The external auditors, KPMG LLP, conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of School District No. 68 (Nanaimo-Ladysmith) and meet when required. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the School District's financial statements.

On behalf of School District No. 68 (Nanaimo-Ladysmith)

CM/ckay	Sep 26/19
Signature of the Chairperson of the Board of Education	Date Signed
Daywell	deat 2419
Signature of the Superintendent	Date Signed
	Sept 2619
Signature of the Secretary Neasurer	Dale Signed



KPMG LLP St. Andrew's Square II 800-730 View Street Victoria BC V8W 3Y7 Canada Telephone 250-480-3500 Fax 250-480-3539

INDEPENDENT AUDITORS' REPORT

To the Board of Education of School District No. 68 (Nanaimo-Ladysmith), and To the Minister of Education, Province of British Columbia

Opinion

We have audited the financial statements of School District No. 68 (Nanaimo-Ladysmith) (the Entity), which comprise:

- the statement of financial position as at June 30, 2019
- the statement of operations for the year then ended
- the statement of changes in net financial assets (debt) for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements as at and for the period ended June 30, 2019 are prepared, in all material respects, in accordance with the financial reporting provisions of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Financial Reporting Framework

We draw attention to note 2 to the financial statements which describes the applicable financial reporting framework and the significant differences between the financial reporting framework and Canadian public sector accounting standards.

Our opinion is not modified in respect of this matter.

Other Information

Management is responsible for the other information. Other information comprises:

- Financial Statement Discussion & Analysis
- Unaudited Schedules 1-4 attached to the audited financial statements

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the information, other than the financial statements and the auditors' report thereon, included in the Financial Statement Discussion and Analysis and Unaudited Schedules 1-4 as at the date of this auditors' report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors' report.

We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the financial reporting provisions of Section 23.1 of the Budget and Transparency and Accountability Act of the Province of British Columbia and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

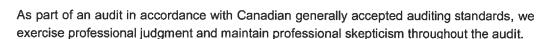
Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.



We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Communicate with those charged with governance regarding, among other matters, the
 planned scope and timing of the audit and significant audit findings, including any
 significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Victoria, Canada September 25, 2019

VPMG LLP

Statement of Financial Position

As at June 30, 2019

113 tt Julio 30, 2017	2019	2018
	Actual	Actual
	S	\$
Financial Assets	3	2
Cash and Cash Equivalents	30,018,921	31,154,304
Accounts Receivable	• •	
Due from Province - Ministry of Education (Note 3)	450,191	277,838
Due from Province - Other	-	22,000
Due from LEA Funding	221,252	272,995
Other (Note 3)	611,844	593,319
Mortgage Receivable (Note 4)	87,462	469,360
Total Financial Assets	31,389,670	32,789,816
Liabilities		
Accounts Payable and Accrued Liabilities		
Other (Note 5)	12 (40 700	10 204 464
Unearned Revenue (Note 6)	13,648,789	12,304,464
• ,	2,158,576	2,318,994
Deferred Revenue (Note 7)	2,489,803	2,329,131
Deferred Capital Revenue (Note 8)	120,438,878	120,680,287
Employee Future Benefits (Note 9)	1,818,596	1,805,041
Debt (Note 10)	•	158,839
Other Liabilities	1,172,778	1,304,360
Total Liabilities	141,727,420	140,901,116
let Financial Assets (Debt)	(110,337,750)	(108,111,300
Von-Financial Assets		
Tangible Capital Assets (Note 11)	169,927,503	167,610,632
Prepaid Expenses	10,000	,,
Total Non-Financial Assets	169,937,503	167,610,632
Accumulated Surplus (Deficit) (Note 12)	59,599,753	59,499,332
Contractual Obligations (Note 18)		
Contractual Rights (Note 17)		
Contingent Liabilities (Note 18)		
approved by the Board		
Callelay	Septemb	DEN 26/19
ignature of the Chaire son of the Board of Education	Date Si	gned
ignature of the Superintenden	Date Si	ened
(40)1	dent 21	119
	Jep 20	(1)
ignature of the Secretary Treasurer	Date Sig	gned
/ \		

Statement of Operations Year Ended June 30, 2019

	2019	2019	2018
	Budget	Actual	Actual
	(Note 13)		
_	\$	S	\$
Revenues			
Provincial Grants			
Ministry of Education	142,171,544	142,129,935	136,744,604
Other	515,634	275,116	284,116
Tuition	4,073,000	3,762,373	4,229,284
Other Revenue	5,186,692	5,856,667	6,566,467
Rentals and Leases	560,000	672,758	601,183
Investment Income	616,000	604,675	522,421
Gain (Loss) on Disposal of Tangible Capital Assets	,		4,839,918
Amortization of Deferred Capital Revenue (Note 8)	5.697.500	5,708,423	5,446,762
Total Revenue	158,820,370	159,009,947	159,234,755
Expenses (Note 14)			
Instruction	127,545,460	126,185,871	120,055,361
District Administration	6,607,828	6,029,736	5,687,118
Operations and Maintenance	25,950,903	24,869,716	23,344,981
Transportation and Housing	1,748,562	1,820,976	1,795,762
Debt Services	1,025	3,227	4,563
Total Expense	161,853,778	158,909,526	150,887,785
Surplus (Deficit) for the year	(3,033,408)	100,421	8,346,970
Accumulated Surplus (Deficit) from Operations, beginning of year		59,499,332	51,152,362
Accumulated Surplus (Deficit) from Operations, end of year	_	59,599,753	59,499,332

Statement of Changes in Net Financial Assets (Debt) Year Ended June 30, 2019

	2019 Budget (Note 13)	2019 Actual	2018 Actual
	\$	S	\$
Surplus (Deficit) for the year	(3,033,408)	100,421	8,346,970
Effect of change in Tangible Capital Assets			
Acquisition of Tangible Capital Assets	(1,560,000)	(11,076,032)	(19,494,872)
Amortization of Tangible Capital Assets	8,610,000	8,759,161	7,915,060
Net carrying value of Tangible Capital Assets disposed of	ş		10,082
Total Effect of change in Tangible Capital Assets	7,050,000	(2,316,871)	(11,569,730)
Acquisition of Prepaid Expenses	_	(10,900)	_
Total Effect of change in Other Non-Financial Assets	-	(10,000)	
(Increase) Decrease in Net Financial Assets (Debt), before Net Remeasurement Gains (Losses)	4,016,592	(2,226,450)	(3,222,760)
Net Remeasurement Gains (Losses)	:-		
(Increase) Decrease in Net Financial Assets (Debt)		(2,226,450)	(3,222,760)
Net Financial Assets (Debt), beginning of year		(108,111,300)	(104,888,540)
Net Financial Assets (Debt), end of year	_	(110,337,750)	(108,111,300)

Statement of Cash Flows Year Ended June 30, 2019

Year Ended June 30, 2019	2019	2018
	Actual	Actual
Operating Transactions	S	\$
Surplus (Deficit) for the year	100,421	8,346,970
Changes in Non-Cash Working Capital	100,421	6,540,770
Decrease (Increase)		
Accounts Receivable	(117,135)	2,864
Prepaid Expenses	(10,000)	2,004
Increase (Decrease)	(10,000)	-
Accounts Payable and Accrued Liabilities	1 344 224	2 247 004
Uncarned Revenue	1,344,324	3,247,994
Deferred Revenue	(160,418)	(209,825)
Employee Future Benefits	160,672	236,086
Other Liabilities	13,556	57,262
	(131,582)	(146,213)
Loss (Gain) on Disposal of Tangible Capital Assets	0 880 474	(4,839,918)
Amortization of Tangible Capital Assets	8,759,161	7,915,060
Amortization of Deferred Capital Revenue	(5,708,423)	(5,446,762)
Total Operating Transactions	4,250,576	9,163,518
Capital Transactions		
Tangible Capital Assets Purchased	(9,408,311)	(12,656,768)
Tangible Capital Assets -WIP Purchased	(1,640,696)	(5,048,911)
District Portion of Proceeds on Disposal	Pr .	4,850,000
Other Tangible Capital Assets Purchased	(27,025)	(1,789,193)
Total Capital Transactions	(11,076,032)	(14,644,872)
Financing Transactions		
Loan Payments	(158,839)	(331,825)
Capital Revenue Received	5,467,014	9,197,581
Total Financing Transactions	5,308,175	8,865,756
investing Transactions		
Decrease (Increase) in Mortgage Receivable	381.898	(362,740)
Total Investing Transactions	381,898	(362,740)
Net Increase (Decrease) in Cash and Cash Equivalents	(1,135,383)	3,021,662
Cash and Cash Equivalents, beginning of year	31,154,304	28,132,642
Cash and Cash Equivalents, end of year	30,018,921	31,154,304
Cash and Cash Equivalents, end of year, is made up of:		
Cash	30,018,921	31,154,304
	30,018,921	31,154,304

NOTE 1 AUTHORITY AND PURPOSE

The School District, established on April 12, 1946 operates under authority of the School Act of British Columbia as a corporation under the name of "The Board of Education of School District No. 68 (Nanaimo-Ladysmith) and operates as "School District No. 68 (Nanaimo-Ladysmith)" and "Nanaimo Ladysmith Public Schools." A board of education ("Board") elected for a four-year term governs the School District. The School District provides educational programs to students enrolled in schools in the district, and is principally funded by the Province of British Columbia through the Ministry of Education. School District No. 68 (Nanaimo-Ladysmith) is exempt from federal and provincial corporate income taxes.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a) Basis of Accounting

These financial statements have been prepared in accordance with Section 23.1 of the *Budget Transparency and Accountability Act of the Province of British Columbia*. This Section requires that the financial statements be prepared in accordance with Canadian public sector accounting standards except in regard to the accounting for government transfers as set out in Notes 2(f) and 2(l).

In November 2011, Treasury Board provided a directive through Restricted Contributions Regulation 198/2011 providing direction for the reporting of restricted contributions whether they are received or receivable by the School District before or after this regulation was in effect.

As noted in notes 2(f) and 2(l), Section 23.1 of the *Budget Transparency and Accountability Act* and its related regulations require the School District to recognize government transfers for the acquisition of capital assets into revenue on the same basis as the related amortization expense. As these transfers do not contain stipulations that create a liability, Canadian public sector accounting standards would require these grants to be fully recognized into revenue.

b) Basis of Consolidation

These financial statements reflect the assets, liabilities, revenues, and expenses of the reporting entity, which is comprised of all controlled entities. Inter-departmental balances and organizational transactions have been eliminated.

The School District does not control any significant external entities and accordingly no entities have been consolidated with the financial statements.

The School District does not administer any trust activities on behalf of external parties.

c) Cash and Cash Equivalents

Cash and cash equivalents include deposits held in commercial banks as well as deposits held by the Provincial Treasurer.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

d) Accounts and Mortgage Receivables

Accounts and mortgage receivable are measured at amortized cost and shown net of allowance for doubtful accounts.

e) Unearned Revenue

Unearned revenue includes tuition fees received for courses to be delivered in future periods and receipt of proceeds for services or products to be delivered in a future period. Revenue will be recognized in that future period when the courses, services, or products are provided.

f) Deferred Revenue and Deferred Capital Revenue

Deferred revenue includes contributions received with stipulations that meet the description of restricted contributions in the Restricted Contributions Regulation 198/2011 issued by Treasury Board. When restrictions are met, deferred revenue is recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability as detailed in Note 2 (I).

Funding received for the acquisition of depreciable tangible capital assets is recorded as deferred capital revenue and amortized over the life of the asset acquired as revenue in the statement of operations. This accounting treatment is not consistent with the requirements of Canadian public sector accounting standards which require that government transfers be recognized as revenue when approved by the transferor and eligibility criteria have been met unless the transfer contains a stipulation that creates a liability in which case the transfer is recognized as revenue over the period that the liability is extinguished.

g) Employee Future Benefits

The School District provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements.

The School District accrues its obligations and related costs including both vested and non-vested benefits under employee future benefit plans. Benefits include vested sick leave, accumulating non-vested sick leave, early retirement, retirement/severance, vacation, overtime and death benefits. The benefits cost is actuarially determined using the projected unit credit method pro-rated on service and using management's best estimate of expected salary escalation, termination rates, retirement rates and mortality. The discount rate used to measure obligations is based on the cost of borrowing.

The cumulative unrecognized actuarial gains and losses are amortized over the expected average remaining service lifetime of active employees covered under the plan.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

g) Employee Future Benefits (continued)

The most recent valuation of the obligation was performed at March 31, 2019 and projected to March 31, 2022. The next valuation will be performed at March 31, 2022 for use at June 30, 2022. For the purposes of determining the financial position of the plans and the employee future benefit costs, a measurement date of March 31 was adopted for all periods subsequent to July 1, 2004.

The School District and its employees make contributions to the Teachers' Pension Plan and Municipal Pension Plan. The plans are multi-employer plans where assets and obligations are not separated. The costs are expensed as incurred.

h) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when a site is not in productive use and all the following criteria are met:

- an environmental standard exists:
- contamination exceeds the environmental standard;
- the School District:
 - o is directly responsible; or
 - o accepts responsibility;
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

i) Tangible Capital Assets

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost which includes
 amounts that are directly related to the acquisition, design, construction, development,
 improvement or betterment of the assets. Cost also includes overhead directly
 attributable to construction as well as interest costs that are directly attributable to the
 acquisition or construction of the asset.
- Donated tangible capital assets are recorded at their fair market value on the date of
 donation, except in circumstances where fair value cannot be reasonably determined,
 which are then recognized at nominal value. Transfers of capital assets from related
 parties are recorded at carrying value.
- Work-in-progress is recorded as an acquisition to the applicable asset class at substantial completion.
- Tangible capital assets are written down to residual value when conditions indicate they
 no longer contribute to the ability of the School District to provide services or when the
 value of future economic benefits associated with the sites and buildings are less than
 their net book value. The write-downs are accounted for as expenses in the Statement of
 Operations.
- Buildings that are demolished or destroyed are written-off.
- Works of art, historic assets and other intangible assets are not recorded as assets in these financial statements.
- The cost, less residual value, of tangible capital assets (excluding sites), is amortized on a straight-line basis over the estimated useful life of the asset. It is management's responsibility to determine the appropriate useful lives for tangible capital assets. These useful lives are reviewed on a regular basis or if significant events initiate the need to revise. Estimated useful life is as follows:

Buildings	40 years
Furniture & Equipment	10 years
Vehicles	10 years
Computer Software	5 years
Computer Hardware	5 years

• In the year of acquisition amortization is recorded as half of the annual rate for the year.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

j) Prepaid Expenses

Amounts for services paid relating to future periods are included as a prepaid expense and stated at acquisition cost and are charged to expense over the periods expected to benefit from it.

k) Funds and Reserves

Certain amounts, as approved by the Board are set aside in accumulated surplus for future operating and capital purposes. Transfers to and from funds and reserves are an adjustment to the respective fund when approved (see Note 12 – Interfund Transfers and Accumulated Surplus).

1) Revenue Recognition

Revenues are recorded on an accrual basis in the period in which the transactions or events occurred that gave rise to the revenues, the amounts are considered to be collectible and can be reasonably estimated.

Contributions received or where eligibility criteria have been met are recognized as revenue except where the contribution meets the criteria for deferral as described below. Eligibility criteria are the criteria that the School District has to meet in order to receive the contributions including authorization by the transferring government.

For contributions subject to a legislative or contractual stipulation or restriction as to their use, revenue is recognized as follows:

- Non-capital contributions for specific purposes are recorded as deferred revenue and recognized as revenue in the year related expenses are incurred,
- Contributions restricted for site acquisitions are recorded as revenue when the sites are purchased, and
- Contributions restricted for tangible capital assets acquisitions other than sites are recorded as deferred capital revenue and amortized over the useful life of the related assets.

Donated tangible capital assets other than sites are recorded at fair market value and amortized over the useful life of the assets. Donated sites are recorded as revenue at fair market value when received or receivable.

The accounting treatment for restricted contributions is not consistent with the requirements of Canadian public sector accounting standards which require that government transfers be recognized as revenue when approved by the transferor and eligibility criteria have been met unless the transfer contains a stipulation that meets the criteria for liability recognition in which case the transfer is recognized as revenue over the period that the liability is extinguished.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

1) Revenue Recognition (continued)

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Investment income is reported in the period earned. When required by the funding party or related Act, investment income earned on deferred revenue is added to the deferred revenue balance.

m) Expenditures

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed. Interest expense includes payments made on capital leases.

Categories of Salaries

- Principals, Vice-Principals, and Directors of Instruction employed under an administrative officer contract are categorized as Principals and Vice-Principals.
- Superintendents, Assistant Superintendents, Secretary-Treasurers, Trustees and other employees excluded from union contracts are categorized as Other Professionals.

Allocation of Costs

- Operating expenses are reported by function, program, and object. Whenever possible, expenditures are determined by actual identification. Additional costs pertaining to specific instructional programs, such as special and aboriginal education, are allocated to these programs. All other costs are allocated to related programs.
- Actual salaries of personnel assigned to two or more functions or programs are allocated based on the time spent in each function and program. School-based clerical salaries are allocated to school administration and partially to other programs to which they may be assigned. Principals and Vice-Principals salaries are allocated to school administration and may be partially allocated to other programs to recognize their other responsibilities.
- Employee benefits and allowances are allocated to the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.

n) Financial Instruments

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The School District recognizes a financial instrument when it becomes a party to a financial instrument contract.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

n) Financial Instruments (continued)

Financial instruments consist of cash and cash equivalents, accounts receivable, mortgage receivable, accounts payable and accrued liabilities, debt and other liabilities.

All financial assets and liabilities are recorded at cost or amortized cost and the associated transaction costs are added to the carrying value of these investments upon initial recognition. Transaction costs are incremental costs directly attributable to the acquisition or issue of a financial asset or a financial liability.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to financial instruments are reported in the statement of operations.

All financial assets except derivatives are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations. A write-down of a portfolio investment to reflect a loss in value is not reversed for a subsequent increase in value.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense.

o) Measurement Uncertainty

Preparation of financial statements in accordance with the basis of accounting described in note 2 a) requires management to make estimates and assumptions that impact reported amounts of assets and liabilities at the date of the financial statements and revenues and expenses during the reporting periods. Significant areas requiring the use of management estimates relate to the potential impairment of tangible capital assets, liabilities for contaminated sites, rates for amortization and estimated employee future benefits. Actual results could differ from those estimates.

NOTE 3 ACCOUNTS RECEIVABLE - OTHER RECEIVABLES

Due from Province - Ministry of Education		
•	2019	2018
Bylaw – Capital Funding Carbon Tax Rebate French Programs	\$ 327,225 60,000 60,775	\$ 166,042 50,000 60,775
Other	2,191	1,021
	\$ 450,191	\$ 277,838
Other Receivables		
	2019	2018
Due from Federal Government - GST Other	\$ 135,613 476,231	\$ 174,058 419,261
	\$ 611,844	\$ 593,319
NOTE 4 MORTGAGE RECEIVABLE	2019	2018
Mortgage #1 – on 4985 Christie Road, Ladysmith (former Diamond Elementary School property); blended payments are \$700 per month including interest at 2% p.a., for a term of 5 years ending April 1, 2023.	\$ 87,462	\$ 94,041
Mortgage #2 – on 838 Old Victoria Road, Nanaimo (Clay Tree property); blended payments are \$3,000 per month including interest at 2% p.a., for a term of 1 year.	w.	375,319

Interest received during the year was \$8,483 (2018-\$17,358).

NOTE 5 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Other Accounts Payable and Accrued Liabilities

	2019	2018
Trade payables	\$ 2,622,498	\$ 3,496,315
Salaries and benefits payable	9,442,280	6,975,951
Accrued vacation pay	1,556,287	1,505,583
Construction holdbacks	27,724	326,615
	\$ 13,648,789	\$ 12,304,464

\$ 469,360

\$ 87,462

NOTE 6 UNEARNED REVENUE

Unearned revenue consists of contributions received for services to be delivered in a future period. Changes in unearned revenue are as follows:

	2019	2018
Balance, beginning of year	\$ 2,318,994	\$ 2,528,819
Changes for the year:	3.	
Increase:		
Tuition fees	3,212,418	4,019,459
Decrease:		
Tuition fees	3,372,836	4,229,284
Net changes for the year	(160,418)	(209,825)
Balance, end of year	\$ 2,158,576	\$ 2,318,994

NOTE 7 DEFERRED REVENUE

Deferred revenue includes unspent grants and contributions received that meet the description of a restricted contribution in the Restricted Contributions Regulation 198/2011 issued by Treasury Board, i.e., the stipulations associated with those grants and contributions have not yet been fulfilled. Changes in deferred revenue are as follows:

2019	2018
\$ 2,329,131	\$ 2,093,045
16,047,377	15,233,697
(418,318)	-
62,000	_
3,275,592	4,032,625
33,585	14,990
19,000,236	19,281,312
17,906,235	18,031,083
933,329	1,014,143
18,839,564	19,045,226
160,672	236,086
\$ 2,489,803	\$ 2,329,131
	\$ 2,329,131 16,047,377 (418,318) 62,000 3,275,592 33,585 19,000,236 17,906,235 933,329 18,839,564 160,672

NOTE 8 DEFERRED CAPITAL REVENUE

Deferred capital revenue includes grants and contributions received that are restricted by the contributor for the acquisition of tangible capital assets that meet the description of a restricted contribution in the Restricted Contributions Regulation 198/2011 issued by Treasury Board. Once spent, the contributions are amortized into revenue over the life of the asset acquired. Changes to deferred capital revenue are as follows:

	Deferred Capital	Unspent Deferred Capital	Total Deferred Capital Revenue	Total Deferred Capital Revenue
Palanca baginning of year	2019	2019	2019	2018
Balance, beginning of year Changes for the year:	\$120,201,036	\$479,251	\$120,680,287	\$116,929,468
Increase:				
Transfer from Unspent – Capital Additions	4,801,106	-	4,801,106	8,718,519
Transfer from Unspent – Work in Progress	472,109	-	472,109	1,780,531
Provincial Grants – Ministry of Education	-	5,216,361	5,216,361	7,082,294
Provincial Grants - Other	-	223,179	223,179	320,549
Investment income	-	449	449	5,545
Other	_	27,025	27,025	1,789,193
	5,273,215	5,467,014	10,740,229	19,696,631
Decrease:				
Amortization of Deferred Capital	5,708,423	-	5,708,423	5,446,762
Capital additions – transfer to Deferred Capital	•	4,801,106	4,801,106	8,718,519
Work in Progress – transfer to Deferred Capital	~	472,109	472,109	1,780,531
Other	-	-	44	-
N	5,708,423	5,273,215	10,981,638	15,945,812
Net changes for the year	(435,208)	193,799	(241,409)	3,750,819
Balance, end of year	\$119,765,828	\$673,050	\$120,438,878	\$120,680,287

NOTE 9 EMPLOYEE FUTURE BENEFITS

Benefits include vested sick leave, accumulating non-vested sick leave, early retirement, retirement/severance, vacation, overtime and death benefits. Funding is provided when the benefits are paid and accordingly, there are no plan assets. Although no plan assets are uniquely identified, the School District has provided for the payment of these benefits.

	2019	2018
Reconciliation of Accrued Benefit Obligation		
Accrued Benefit Obligation - April 1	\$ 1,884,976	\$ 1,910,377
Service Cost	145,011	132,939
Interest Cost	53,093	53,166
Benefit Payments	(175,642)	(187,214)
Increase (Decrease) in obligation due to Plan Amendment	=	_
Actuarial (Gain) Loss	(199,390)	(24,292)
Accrued Benefit Obligation – March 31	\$ 1,708,048	\$ 1,884,976
Reconciliation of Funded Status at End of Fiscal Year		
Accrued Benefit Obligation – March 31	\$ 1,708,048	\$ 1,884,976
Market Value of Plan Assets – March 31	-	Ψ 1,00 1,770
Funded Status – Surplus (Deficit)	(1,708,048)	(1,884,976)
Employer Contributions After Measurement Date	51,145	12,617
Benefits Expense After Measurement Date	(40,391)	(49,526)
Unamortized Net Actuarial (Gain) Loss	(121,302)	116,844
Accrued Benefit Asset (Liability) - June 30	\$ (1,818,596)	\$ (1,805,041)
Reconciliation of Change in Accrued Benefit Liability		
Accrued Benefit Liability – July 1	\$ 1,805,041	\$ 1,747,779
Net expense for Fiscal Year	227,724	230,558
Employer Contributions	(214,169)	(173,296)
Accrued Benefit Liability - June 30	\$ 1,818,596	\$ 1,805,041
Common on the of Not December 24 E		
Components of Net Benefit Expense	* 100.404	
Service Cost	\$ 138,486	\$ 135,957
Interest Cost	50,483	53,147
Immediate Recognition of Plan Amendment	20.755	-
Amortization of Net Actuarial (Gain)/Loss	38,755	41,454
Net Benefit Expense (Income)	\$ 227,724	\$ 230,558

The significant actuarial assumptions adopted for measuring the School District's accrued benefit obligations are:

	2019	2018
Discount Rate – April 1	2.75%	2.75%
Discount Rate – March 31	2.50%	2.75%
Long Term Salary Growth – April 1	2.50% + seniority	2.50% + seniority
Long Term Salary Growth – March 31	2.50% + seniority	2.50% + seniority
EARSL – March 31	9.4 years	9.0 years

NOTE 10 DEBT

During the 2017 fiscal year, the School District entered into loans for vehicles and equipment financed through the Municipal Finance Authority ("MFA"). These unsecured loans replaced the financing previously provided by MFA Capital Leases.

Promissory Notes that were approved by the District on May 30, 2017 and borrowed on June 8, 2017, are payable in blended monthly principal and interest payments to the MFA, bear interest at a variable rate tied to the CDOR rate (June 30, 2019: 2.456%; 2018: 2.165%), and have monthly repayment terms and balances outstanding as follows:

	20)19	2018
\$536 for a term of 14 months, due August 31, 2018		-	1,073
\$307 for a term of 16 months, due October 31, 2018		_	1,225
\$774 for a term of 18 months, due December 31, 2018		-	4,632
\$469 for a term of 18 months, due December 31, 2018		-	2,805
\$2,423 for a term of 23 months, due May 31, 2019		•	26,063
\$9,908 for a term of 22 months, due April 30, 2019		-	98,538
\$1,279 for a term of 23 months, due May 31, 2019		-	13,987
\$962 for a term of 23 months, due May 31, 2019		-	10,516
	\$	-	\$ 158,839

All promissory notes have been repaid as of June 30, 2019. Interest paid on equipment and vehicle financing during the year was \$3,227 (2018 - \$4,563).

NOTE 11 TANGIBLE CAPITAL ASSETS

Net Book Value:

	Net Book Value 2019	Net Book Value 2018
Sites	\$ 15,673,196	\$ 15,673,196
Buildings	140,755,414	134,237,457
Buildings – work in progress	1,474,353	5,434,886
Furniture & Equipment	6,919,583	6,314,234
Vehicles	1,311,758	1,631,571
Computer Software	10,197	35,041
Computer Software – work in progress	169,805	
Computer Hardware	3,613,197	4,284,247
Total	\$ 169,927,503	\$ 167,610,632

June 30, 2019

	Opening Cost	Additions	Disposals	Transfers (WIP)	Total 2019
Sites	\$ 15,673,196	\$ -	\$ -	\$ -	\$ 15,673,196
Buildings	263,600,304	7,135,333	_	5,431,424	276,167,061
Buildings – work in progress	5,434,886	1,470,891	-	(5,431,424)	1,474,353
Furniture & Equipment	7,838,278	1,462,291	307,443	_	8,993,126
Vehicles	3,739,060	56,940	303,485	_	3,492,515
Computer Software	199,084	16,637	141,518	-	74,203
Computer Software – work in progress	-	169,805	(*)	-	169,805
Computer Hardware	6,793,856	764,135	690,688	_	6,867,303
Total	\$303,278,664	\$11,076,032	\$1,443,134	\$ -	\$312,911,562

	Opening Accumulated Amortization	Additions	Disposals	Total 2019
Buildings	\$129,362,847	\$6,048,800	\$ -	\$135,411,647
Furniture & Equipment	1,524,044	856,942	307,443	2,073,543
Vehicles	2,107,489	376,753	303,485	2,180,757
Computer Software	164,043	41,481	141,518	64,006
Computer Hardware	2,509,609	1,435,185	690,688	3,254,106
Total	\$135,668,032	\$8,759,161	\$1,443,134	\$142,984,059

NOTE 11 TANGIBLE CAPITAL ASSETS (Continued)

June 30, 2018

	Opening Cost	Additions	Disposals	Transfers (WIP)	Total 2018
Sites	\$ 15,683,278	\$ -	\$ 10,082	\$ -	\$ 15,673,196
Buildings	257,003,085	6,237,983	_	359,236	263,600,304
Buildings – work in progress	894,659	5,048,911	-	(508,684)	5,434,886
Furniture & Equipment	2,656,511	5,466,462	434,143	149,448	7,838,278
Vehicles	3,927,659	32,221	220,820		3,739,060
Computer Software	160,151	38,933	-	~	199,084
Computer Hardware	4,530,158	2,670,362	406,664	-	6,793,856
Total	\$284,855,501	\$19,494,872	\$1,071,709	\$ -	\$303,278,664

	Opening Accumulated			Total
	Amortization	Additions	Disposals	2018
Buildings	\$123,531,804	\$5,831,043	\$ -	\$129,362,847
Furniture & Equipment	1,414,090	544,097	434,143	1,524,044
Vehicles	1,933,931	394,378	220,820	2,107,489
Computer Software	159,197	4,846	-	164,043
Computer Hardware	1,775,577	1,140,696	406,664	2,509,609
Total	\$128,814,599	\$7,915,060	\$1,061,627	\$135,668,032

Buildings and Computer Software – work in progress have not been amortized. Amortization of these assets will commence when the asset is put into use.

Included in additions to furniture and equipment are contributed tangible capital assets of \$32,620 (2018 – nil).

NOTE 12 ACCUMULATED SURPLUS

Interfund transfers between the operating, special purpose and capital funds for the year ended June 30, 2019, were as follows:

- A transfer in the amount of \$4,869,262 was made from the operating fund to the capital fund for capital purchases made during the year.
- A transfer in the amount of \$933,329 was made from the special purpose fund to the capital fund for capital purchase made during the year.

NOTE 12 ACCUMULATED SURPLUS (continued)

Accumulated Surplus is comprised of the following:

OPERATING Internally Restricted (appropriated) by Board for:	2019	2018
Staffing/Unusual Expense Reserve: Staffing Contingencies Replacement Cost Contingencies	\$ - -	\$750,000 750,000
Employee Payroll Tax	-	500,000
	-	2,000,000
Planning Reserve (Multiple Years):		
Qwam Qwum Startup Costs	\$375,000	\$ -
Targeted/Constraints Reserve:		
CEF Supplement	1,704,537	_
School Supplies	330,830	373,920
Aboriginal Education Programs	330,281	479,895
Facilities Projects	236,000	797,500
Fire Plan	180,000	-
Mental Health Grant	25,000	-
Learning Alternatives – Woodlands site	· -	300,000
Technology Purchase Orders	-	275,000
Community School Coordinators		238,568
Other	-	90,000
	2,806,648	2,554,883
Subtotal Internally Restricted	3,181,648	4,554,883
Unrestricted Operating Surplus	1,280,009	2,626,802
Total Available for Future Operations	4,461,657	7,181,685
CI I DITTO I I		
CAPITAL	40.506.000	46 614 440
Investment in Tangible Capital Assets	49,526,080	46,614,442
Local Capital	5,612,016	5,703,205
Capital Surplus	55,138,096	52,317,647
TOTAL ACCUMULATED SURPLUS	\$ 59,599,753	\$ 59,499,332

NOTE 13 BUDGET FIGURES

Budget figures included in the financial statements were approved by the Board through the adoption of an amended annual budget on February 27, 2019. The amended budget is used for comparison purposes, as these are based on actual student enrollments. The difference between the preliminary (annual) and amended budgets is as follows:

	2019	2019	
	Amended	Preliminary	Difference
Revenues			
Provincial Grants			
Ministry of Education	\$142,171,544	\$139,024,486	\$3,147,058
Other	515,634	266,416	249,218
Tuition	4,073,000	4,154,000	(81,000)
Other Revenue	5,186,692	4,952,518	234,174
Rentals and Leases	560,000	497,000	63,000
Investment Income	616,000	311,000	305,000
Amortization of Deferred Capital Revenue	5,697,500	5,450,000	247,500
Total Revenue	\$158,820,370	\$154,655,420	\$4,164,950
Expenses			
Instruction	\$127,545,460	\$123,272,031	\$4,273,429
District Administration	6,607,828	6,350,206	257,622
Operations and Maintenance	25,950,903	24,066,830	1,884,073
Transportation and Housing	1,748,562	1,695,921	52,641
Debt Services	1,025	1,025	•
Total Expenses	\$161,853,778	\$155,386,013	\$6,467,765
Surplus (deficit) for the year	\$(3,033,408)	\$(730,593)	\$(2,302,815)
Effects of change in Tangible Capital Assets			
Acquisition of Tangible Capital Assets	(1,560,000)	(1,641,000)	81,000
Amortization of Tangible Capital Assets	8,610,000	7,787,000	823,000
Total Effect of change in Tangible Capital Assets	7,050,000	6,146,000	904,000
Decrease in Net Financial Debt	\$4,016,592	\$5,415,407	\$(1,398,815)
NOTE 14 EXPENSE BY OBJECT			
	: 41	2019	2018
Salaries	\$	106,334,133	\$99,124,316
Benefits		26,629,641	25,788,207
Services and supplies		17,183,364	18,055,639
Interest		3,227	4,563
Amortization		8,759,161	7,915,060
	\$	158,909,526	\$150,887,785

NOTE 15 EMPLOYEE PENSION PLANS

The School District and its employees contribute to the Teachers' Pension Plan and Municipal Pension Plan (jointly trusteed pension plans). The boards of trustees for these plans, representing plan members and employers, are responsible for administering the pension plans, including investing assets and administering benefits. The plans are multi-employer defined benefit pension plans. Basic pension benefits are based on a formula. As at December 31, 2017, the Teachers' Pension Plan has about 46,000 active members and approximately 38,000 retired members. As of December 31, 2017, the Municipal Pension Plan has about 197,000 active members, including approximately 24,000 from school districts.

Every three years, an actuarial valuation is performed to assess the financial position of the plans and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plans. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plans. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation of the Teachers' Pension Plan as at December 31, 2017, indicated a \$1,656 million surplus for basic pension benefits on a going concern basis. As a result of the 2017 basic account actuarial valuation surplus, plan enhancements and contribution rate adjustments were made; the remaining \$644 million surplus was transferred to the rate stabilization account.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2015, indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1,927 million was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rate remained unchanged.

The school district paid \$11,762,829 for employer contributions to the plans for the year ended June 30, 2019 (2018: \$12,109,339)

The next valuation for the Teachers' Pension Plan will be as at December 31, 2020, with results available in 2021. The next valuation for the Municipal Pension Plan will be as at December 31, 2018, with results available in 2019.

Employers participating in the plans record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plans record accrued liabilities and accrued assets for each plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plans.

NOTE 16 NANAIMO-LADYSMITH SCHOOLS FOUNDATION

The School District and the Nanaimo-Ladysmith Schools Foundation (the "Foundation") have a mutually supportive relationship whereby the Foundation acts as a fundraising agency for the students in School District No. 68, and the School District provided the Foundation with financial and administrative support. The Foundation is a separate legal entity, has its own Board of Directors and is a registered charity under the provisions of the Income Tax Act of Canada.

The School District provided contributions of \$170,484 (2018: \$155,746) for administrative assistance and support to the Foundation and also provided office space free of charge. The Foundation provided miscellaneous grants directly to Schools.

NOTE 17 CONTRACTUAL RIGHTS

Contractual rights are rights to economic resources arising from contracts or agreements that will result in revenues and assets in the future. The School District's contractual rights arise because of contracts entered into for School District facilities leases. The following table summarizes the contractual rights of the School District for future assets:

Contractual rights	2020	2021	2022	2023	2024	Thereafter
Future lease/rental revenue	\$136,947	\$110,243	\$61,697	\$27,001	\$15,001	\$15,001

NOTE 18 CONTRACTUAL OBLIGATIONS AND CONTINGENCIES

The School District has entered into a number of multiple-year contracts for the delivery of services. These contractual obligations will become liabilities in the future when the terms of the contracts are met. Disclosure relates to the unperformed portion of the contracts.

Operating Expenses: anticipated contractual payments due over the terms of the contracts are as follows:

2020	\$222,969
2021	202,125
2022	92,969
2023	15,000
2024	15,000
Thereafter	15,000
	\$ 563,063

Anticipated contractual payments related to purchase orders for operating expenses and capital construction during 2020 total \$2,896,801.

Each year the School District is involved with a number of legal actions and arbitrations. Although the outcomes of these matters are not determinable at this time, management believes they will not have a material adverse effect on the School District's financial position or results of operations.

NOTE 18 CONTRACTUAL OBLIGATIONS AND CONTINGENCIES (continued)

The District is subject to environmental laws and regulations enacted by the Province and local authorities. Certain schools in the School District contain asbestos. No amount has been recorded in the financial statements with regard to this potential liability. Upon the retirement of these District buildings, either through demolition or sale, the District may incur removal costs or realize reduced sale proceeds because of the presence of asbestos. The District has made no provision for the financial impact of removal costs or reduced sale proceeds as they cannot be reasonably estimated due to the indeterminate nature and date of potential future retirements.

NOTE 19 RELATED PARTY TRANSACTIONS

The School District is related through common ownership to all Province of British Columbia ministries, agencies, school districts, health authorities, colleges, universities, and crown corporations. Transactions with these entities, as well as key management personnel, if any, unless disclosed separately, are considered to be in the normal course of operations and are recorded at the exchange amount.

NOTE 20 ECONOMIC DEPENDENCE

The operations of the School District are dependent on continued funding from the Ministry of Education and various governmental agencies to carry out its programs. These financial statements have been prepared on a going concern basis.

NOTE 21 RISK MANAGEMENT

The School District has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk.

The Board ensures that the School District has identified its risks and ensures that management monitors and controls them.

a) Credit risk:

Credit risk is the risk of financial loss to an institution if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Such risks arise principally from certain financial assets held consisting of cash, amounts receivable and investments.

The School District is exposed to credit risk in the event of non-performance by a debtor. This risk is mitigated as most amounts receivable are due from the Province and are collectible.

It is management's opinion that the School District is not exposed to significant credit risk associated with its cash deposits as they are placed in recognized British Columbia institutions.

NOTE 21 RISK MANAGEMENT (continued)

b) Market risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk and interest rate risk.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the foreign exchange rates. It is management's opinion that the School District is not exposed to significant currency risk, as amounts held and purchases made in foreign currency are insignificant.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the market interest rates. The School District is exposed to interest rate risk through its investments. It is management's opinion that the School District is not exposed to significant interest rate risk.

b) Liquidity risk:

Liquidity risk is the risk that the School District will not be able to meet its financial obligations as they become due.

The School District manages liquidity risk by continually monitoring actual and forecasted cash flows from operations and anticipated investing activities to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the School District's reputation.

There has been no change to risk exposures from 2018 related to credit, market or liquidity risks. Risk Management and insurance services for all School Districts in British Columbia are provided by the Risk Management Branch of the Ministry of Finance.

School District No. 68 (Nanaimo-Ladysmith)
Schedule of Changes in Accumulated Surplus (Deficit) by Fund
Year Ended June 30, 2019

				2019	2018
	Operating Fund	Special Purpose Fund	Capital Fund	Actual	Actual
	69	s ₀	s,	s	69
Accumulated Surplus (Deficit), beginning of year	7,181,685		52,317,647	59,499,332	51,152,362
Changes for the year					
Surplus (Deficit) for the year Interfind Transfers	2,149,234	933,329	(2,982,142)	100,421	8,346,970
Tangible Capital Assets Purchased	(554,136)	(933,329)	1.487.465	,	
Local Capital	(4,315,126)		4,315,126	•	
Net Changes for the year	(2,720,028)	•	2,820,449	100,421	8,346,970
Accumulated Surplus (Deficit), end of year - Statement 2	4,461,657		55,138,096	59,599,753	59,499,332

School District No. 68 (Nanaimo-Ladysmith)

Schedule of Operating Operations Year Ended June 30, 2019

	2019 Budget (Note 13)	2019 Actual	2018 Actual
D	\$	\$	\$
Revenues			
Provincial Grants			
Ministry of Education	126,024,245	126,670,538	121,696,076
Other	230,416	275,116	284,116
Tuition	4,073,000	3,762,373	4,229,284
Other Revenue	2,546,692	2,510,085	2,584,759
Rentals and Leases	560,000	672,758	601,183
Investment Income	500,000	430,431	388,338
Total Revenue	133,934,353	134,321,301	129,783,756
Expenses			
Instruction	109,077,148	108,379,903	102,579,915
District Administration	6,607,828	6,029,736	5,687,118
Operations and Maintenance	16,720,698	15,941,452	14,844,393
Transportation and Housing	1,748,562	1.820.976	1,795,762
Total Expense	134,154,236	132,172,067	124,907,188
Operating Surplus (Deficit) for the year	(219,883)	2,149,234	4,876,568
Budgeted Appropriation (Retirement) of Surplus (Deficit)	4,554,883		
Net Transfers (to) from other funds			
Tangible Capital Assets Purchased		(554,136)	(1,789,582)
Local Capital	(4,335,000)	(4,315,126)	(1,270,000)
Total Net Transfers	(4,335,000)	(4,869,262)	(3,059,582)
Total Operating Surplus (Deficit), for the year		(2,720,028)	1,816,986
Operating Surplus (Deficit), beginning of year		7,181,685	5,364,699
Operating Surplus (Deficit), end of year	-	4,461,657	7 101 606
character frances is end or Jent		4,401,03/	7,181,685
Operating Surplus (Deficit), end of year			
Internally Restricted		3,181,648	4,554,883
Unrestricted	-	1,280,009	2,626,802
Total Operating Surplus (Deficit), end of year	_	4,461,657	7,181,685

School District No. 68 (Nanaimo-Ladysmith)

Schedule of Operating Revenue by Source Year Ended June 30, 2019

1 car Eliaca Julie 30, 2019		***	
	2019	2019	2018
	Budget	Actual	Actual
	(Note 13)	S	\$
Provincial Grants - Ministry of Education	3	3	3
Operating Grant, Ministry of Education	127,040,756	127,077,630	121,878,350
ISC/LEA Recovery	(1,674,754)	(1,567,941)	(1,674,724)
Other Ministry of Education Grants	(1,074,754)	(1,507,741)	(1,074,724)
Pay Equity	160,000	160.000	1.60.000
Funding for Graduated Adults	160,000	160,000	160,000
•	244 (22	14,676	13,278
Transportation Supplement	244,630	244,630	244,630
Economic Stability Dividend	-	160,727	83,936
Return of Administrative Savings			593,079
Carbon Tax Grant	135,000	111,232	107,259
Employer Health Tax Grant	•	321,417	-
Strategic Priorities - Mental Health Grant	-	31,000	-
Support Staff Benefits Grant	-	67,920	-
BCTEA - LEA Capacity Building Grant	-	20,550	-
Premiers Excellence Award	*	4,000	-
Seismic Assessment	-	9,004	188,100
FSA and Monitored Marking	•	15,693	
Other	118,613		102,168
Total Provincial Grants - Ministry of Education	126,024,245	126,670,538	121,696,076
Provincial Grants - Other	230,416	275,116	284,116
Tuition			
International and Out of Province Students	4,073,000	3,762,373	4,229,284
Total Tuition	4,073,000	3,762,373	4,229,284
A Chair A Marious	4,075,000	3,702,373	4,229,204
Other Revenues			
Other School District/Education Authorities	494,538	494,536	502,058
LEA Funding from First Nations	1,674,754	1,567,941	1,674,724
Miscellaneous		2,201,21.2	-,-, ., . = .
Cafeteria	205,000	214,369	226,330
BC Hydro Energy Manager/Fortis Energy Specialist	50,000	50,000	50,000
Other	122,400	183,239	131,647
Total Other Revenue	2,546,692	2,510,085	2,584,759
Rentals and Leases	560,000	672,758	601,183
investment Income	500,000	430,431	388,338
Total Operating Revenue	133,934,353	134,321,301	129,783,756
		,y-v-	

School District No. 68 (Nanaimo-Ladysmith) Schedule of Operating Expense by Object Year Ended June 30, 2019

	2019	2019	2018
	Budget	Actual	Actual
	(Note 13)		
	\$	\$	\$
Salaries			
Teachers	58,364,600	58,250,024	55,468,069
Principals and Vice Principals	7,808,713	7,529,074	6,849,385
Educational Assistants	9,528,039	9,576,309	8,803,698
Support Staff	11,450,631	11,237,651	10,695,692
Other Professionals	3,800,847	3,832,438	3,621,480
Substitutes	4,090,001	4,415,313	3,207,887
Total Salaries	95,042,831	94,840,809	88,646,211
Employee Benefits	23,956,138	23,735,634	23,052,444
Total Salaries and Benefits	118,998,969	118,576,443	111,698,655
Services and Supplies			
Services	4,556,991	4,038,068	3,792,540
Student Transportation	134,441	125,558	134,572
Professional Development and Travel	840,160	805,530	836,446
Rentals and Leases	18,338	16,438	9.099
Dues and Fees	513,362	543,808	663,046
Insurance	323,800	362,675	330,361
Supplies	6,351,375	5,553,764	5,422,977
Utilities	2,416,800	2,149,783	2,019,492
Total Services and Supplies	15,155,267	13,595,624	13,208,533
Total Operating Expense	134,154,236	132,172,067	124,907,188

School District No. 68 (Nanaimo-Ladysmith) Operating Expense by Function, Program and Object Year Ended June 30, 2019

1 Instruction 1.02 Regular Instruction 1.03 Career Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 1.30 English Language Learning 1.31 Aboriginal Education 1.41 School Administration 1.62 International and Out of Province Students 1.64 Other Total Function 1 4 District Administration 4.11 Educational Administration 4.40 School District Governance	Teachers Salaries S	Principals and Vice Principals Salaries	Educational Assistants	Support Staff	Other Professionals	Substitutes	Total
nn Learning tion aution Out of Province Students	Salaries S	Vice Frincipals Salaries	Assistants	Staff	Professionals	Substitutes	Total
n Learning tion ation Out of Province Students inistration	643		SOLIKIRO	Salaries	Salaries	Salaries	Salarias
n Learning tion ation Out of Province Students inistration		€ 9	69	69	69	9	Carantes
n instration					•	•	9
tion ation Out of Province Students inistration	45,520,979	1,252,883	251,805	48.382	•	3 167 769	50 241 919
ticaming tion ation Out of Province Students inistration		•	181 948			100° V	10/441911
Learning tion ation Out of Province Students inistration	1.557.049	•	0 0	75 170	•	4,063	186,033
Learning tion ation Out of Province Students Inistration	1 100 041	1	•	4/C'T07	•	660,67	1,897,718
: Learning tion ation Out of Province Students inistration	7 700 440	1 6	' '	•	1	24,010	2,316,251
tion tion ation Out of Province Students inistration	0.350,440	110,912	7,972,683	•	•	423,135	15,897,170
uon ation Out of Province Students onistration overnance	7/8,394	ř	38,187	•	•	668	317,680
ation Out of Province Students Out instration overnance	1,048,506	184,595	874,439	55,973	à	76,008	2,239,521
Out of Province Students Inistration Overnance	41,614	5,859,506	•	2,530,314	13,731	410,505	8,855,670
nistration	120,601	121,178	•	530	108,885	10,510	361,704
nistration	1		192,633	80,254	1		272,887
4 District Administration 4.11 Educational Administration 4.40 School District Governance	58,250,024	7,529,074	9,511,695	2,977,027	122,616	4,196,016	82,586,452
4.40 School District Governance	,	•		188,053	1,064,241		1.252.294
	•	•	•	48,824	339,398	•	388 777
4.41 Business Administration		•		760,147	1,526,924	55.247	2342318
l otal Function 4			•	997,024	2,930,563	55,247	3,982,834
5 Operations and Maintenance 5.41 Operations and Maintenance Administration		1	64614	030 250			
5.50 Maintenance Operations			1,010	107,104	47,574	91,298	1,046,406
5.52 Maintenance of Grounds	•	•	,	5,354,814	258,921	72,752	5,686,487
S SK Titilities	•	1	•	452,520	•	•	452,520
Total Disastine				67,648	,		67,648
C HOLLOW S			64,614	6,342,232	682,165	164,050	7,253,061
7 Transportation and Housing Administration 7.41 Transportation and Housing Administration	1	ı	•	47,268	97,094	•	144.362
Total Enmostra			4	874,100			874,100
TOTAL PURCUON /	ı	f		921,368	97,094		1,018,462
9 Debt Services							
A OTAL PUBERIOR 9	1	1				1.	
Total Functions 1 - 9	58,250,024	7,529,074	9,576,309	11,237,651	3.832.438	4 415 313	04 640 600

School District No. 68 (Nanaimo-Ladysmith)
Operating Expense by Function, Program and Object
Year Ended June 30, 2019

Schedule 2C (Unaudited)

1 Instruction 1.02 Regular Instruction 1.03 Carcer Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 1.30 Enelish Lampusee Learning	Total Salaries S	Employee Benefits \$	Total Salaries	Services and	Actual	Budget	Actual
1 Instruction 1.02 Regular Instruction 1.03 Career Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 1.30 Enalish Lameusee Learning	59	69		C. William C.		TACKED A	
1 Instruction 1.02 Regular Instruction 1.03 Career Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 1.30 Enalish Lampuage Learning			59	69	69	(cr man)	64
1.02 Regular Instruction 1.03 Career Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 1.30 Enalish Lampuage Learning					ı	•	•
1.03 Career Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 1.30 English Lampusee Learning	50,241,818	12,715,201	62,957,019	3,063,795	66,020,814	67,253,134	64.212.948
1.07 Library Services 1.08 Counselling 1.10 Special Education 1.30 English Language Learning	186,033	61,164	247,197	214,415	461,612	498,489	508,088
1.08 Counselling 1.10 Special Education 1.30 Enelish Language Learning	1,897,718	506,610	2,404,328	80,640	2,484,968	2,571,159	2.435.489
1.10 Special Education	2,316,251	569,620	2,885,871	2,428	2,888,299	2,616,309	2,729,837
1.30 English Language Learning	15,897,170	4,274,426	20,171,596	395,680	20,567,276	19,369,147	18,294,319
0	317,680	67,173	384,853	5,482	390,335	492,516	\$57,994
1.31 Aboriginal Education	2,239,521	600,579	2,840,100	212,314	3,052,414	3,482,561	2,760,328
1.41 School Administration	8,855,670	2,001,475	10,857,145	136,017	10,993,162	11,068,569	9,751,656
1.62 International and Out of Province Students	361,704	97,289	458,993	731,936	1,190,929	1,485,696	1,317,046
1.64 Other	272,887	46,663	319,550	10,544	330,094	239,568	12.210
Total Function 1	82,586,452	20,940,200	103,526,652	4,853,251	108 379,903	109,077,148	102,579,915
4 District Administration							
4.11 Educational Administration	1,252,294	248,746	1,501,040	180,882	1,681,922	1.715.202	1 541 356
4.40 School District Governance	388,222	64,155	452,377	393,430	845,807	844,369	667.708
4.41 Business Administration	2,342,318	465,766	2,808,084	693,923	3,502,007	4.048,257	3.478.054
Total Function 4	3,982,834	778,667	4,761,501	1,268,235	6,029,736	6,607,828	5,687,118
5 Operations and Maintenance							
5.41 Operations and Maintenance Administration	1,046,406	204,681	1,251,087	658,450	1,909,537	2.208.056	2.005.438
5.50 Maintenance Operations	5,686,487	1,440,807	7,127,294	3,666,275	10,793,569	10.948,919	9,721,783
5.52 Maintenance of Grounds	452,520	109,120	561,640	330,270	891,910	922,418	941,035
5.56 Utilities	67,648	14,823	82,471	2,263,965	2,346,436	2,641,305	2,176,137
Total Function 5	7,253,061	1,769,431	9,022,492	6,918,960	15,941,452	16,720,698	14,844,393
7 Transportation and Housing 7.41 Transportation and Housing Administration	144.362	30.010	174.372	67.481	241.853	220 557	754 051
7.70 Student Transportation	874,100	217,326	1,091,426	487,697	1,579,123	1.528,005	1.541.711
Total Function 7	1,018,462	247,336	1,265,798	555,178	1,820,976	1,748,562	1,795,762
9 Debt Services Total Function 9		,		5	1		
Total Functions 1 - 9	94,840,809	23,735,634	118,576,443	13,595,624	132,172,067	134,154,236	124,907,188

Schedule of Special Purpose Operations Year Ended June 30, 2019

Special Purpose Surplus (Deficit), beginning of year

Special Purpose Surplus (Deficit), end of year

A THE DIRECT VALUE SO, DOTS			
	2019	2019	2018
	Budget	Actual	Actual
	(Note 13)		
	\$	S	\$
Revenues			
Provincial Grants			
Ministry of Education	16,147,299	15,459,397	15,048,528
Other	285,218		*
Other Revenue	2,640,000	3,346,582	3,981,708
Investment Income	16,000	33,585	14,990
Total Revenue	19,088,517	18,839,564	19,045,226
Expenses			
Instruction	18,468,312	17,805,968	17,475,446
Operations and Maintenance	620,205	100,267	555,637
Total Expense	19,088,517	17,906,235	18,031,083
Special Purpose Surplus (Deficit) for the year		933,329	1,014,143
Net Transfers (to) from other funds			
Tangible Capital Assets Purchased		(933,329)	(1,014,143)
Total Net Transfers		(933,329)	(1,014,143)
Total Special Purpose Surplus (Deficit) for the year			

School District No. 68 (Nanaimo-Ladysmith) Changes in Special Purpose Funds and Expense by Object

Year Ended June 30, 2019

	Annual	Leaming	Aboriginal	Special	School		Ready		
	Facility	Improvement Fund	Education Technology	Education Equipment	Generated Funds	Strong	Set,	8210	
Deferred Revenue, beginning of year	\$ 64,563	,	\$ 21,378	51,337	\$ 1,252,884	69	S 17.185	5	S 27 340
Add: Restricted Grants Provincial Grants - Ministry of Education Provincial Grants - Other	555,642	484,588	4 1	a	4	256,000	65,415	202,583	2,243,848
Other Investment Income 17/18 CEF Adjustment	. 1157				3,064,036 33,585	. , .			1 1 1
Less: Allocated to Revenue Deferred Revenue, and of year	555,642 555,642 64,563	484,588 484,588	4,548 16,830	12,467	3,097,621 2,977,813 1,372,692	256,000 255,036 964	66,379	202,583 170 804 31,779	2,243,848 2,150,784 115,404
Revenues Provincial Grants - Ministry of Education Other Revenue Investment Incorne	555,642	484,588	4,548	12,467	2,944,228	255,036	66,379	170,804	2,150,784
Expenses	555,642	484,588	4,548	12,467	2,977,813	255,036	66,379	170,804	2,150,784
Salarres Teachers Principals and Vice Principals Educational Assistants	F F 1	1 , 94	+ 1	• 6	938	1,564	+ +	29,975	248,677
Support Smfi Other Professionals Substitutes		15,176	• 1 1 1		33,103	180,219	4,076	, , , ,	1,276,917
Employee Benefits Services and Supplies	100,267	378,661 99,314 6,613 484,588	4,548	12,467	34,041 8,463 2,879,405 2,921,909	181,783 62,415 10,838 255,036	2,048 12,124 2,288 51,967 66,379	8,389 108,351 153,314	4,693 1,611,425 403,432 135,927
Net Revenue (Expense) before Interfund Transfers	455,375				55,904			17.490	torionity
Interfund Transfers Tangible Capital Assets Purchased	(455,375)				(55,904)			(17,490)	
Net Revenue (Expense)					,				

School District No. 68 (Nanaimo-Ladysmith) Changes in Special Purpose Funds and Expense by Object

Year Ended June 30, 2019

	Coding and	Classroom	Classroom	Classroom		
	Implementation	Enhancement Fund - Overhead	Enhancement Fund - Staffing	Enhancement Fund - Remedies	Other Misc Grants	TOTAL
	69	s	69	579	s	S
Deterred Revenue, Deginaing of year	1,064	42,615	39,675	336,030	480,060	2,329,131
Add: Restricted Grants						
Provincial Grants - Ministry of Education	•	1.574.133	9 956 258	010 807		14 047 392
Provincial Grants - Other			•	017,001	000 63	775,740,01
Other		•		•	02,000	07,000
Investment Income		i ,	•		211,336	3,275,592
17/18 CEF Adjustment	1	1313 CM	100000	1000	•	33,585
		(510,24)	(27,072)	(336,028)		(418,318)
Less: Allocated to Revenue	. 700 €	812,152,1	9,916,583	372,882	273,556	19,000,236
Deferred Revenue and of your	*00°z	1,374,133	867'966'6	727,694	402,354	18,839,564
מיניונים ווייניוומין נווח סו זרמי		,		481,218	351,262	2,489,803
Revenues						
Provincial Grants - Ministry of Education	1,064	1,574,133	9,956,258	227.694	,	15 456 207
Other Revenue	٠			9	402 354	2 246 597
Investment Income					+CC,20+	33 58
Withouton	1,064	1,574,133	9,956,258	227,694	402,354	18,839,564
Salaties						
Teachers						
Principals and Vice Dringipals	1		7,949,107	•	•	8,228,697
Educational Activities	•	252,158	•		•	253,722
Constant Assistants	•	57,982	•	•	•	1,882,679
Support Statt	•	442,790	245		•	475,893
Other Professionals	6	•	•	٠	•	81.138
Substitutes		354,337	*	182,155	187	571 195
6	•	1,107,267	7,949,107	182,155	187	11.493.324
Employee Benefits		256,998	2,007,151	45,539	18	2.894.007
Services and Supplies	1,064	48,949	•		158.508	3.518.904
	1,064	1,413,214	9,956,258	227,694	158,713	17,906,235
Net Revenue (Expense) before Interfund Transfers		160.919			240 641	000
					743,041	933,329
Interfund Transfers Tangible Capital Assets Purchased		(010 021)			9	
		(616,001)			(243,641)	(933,329)
	z.	(414,001)	1	3	(243,641)	(933,329)
Net Revenue (Expense)			'			

Expenses
Salaries
Teachers
Principals and Vice Principals
Educational Assistants
"...nort Staff"

School District No. 68 (Nanaimo-Ladysmith) Schedule of Capital Operations

Year Ended June 30, 2019

	2019	20	19 Actual		2018
	Budget	Invested in Tangible	Local	Fund	Actual
	(Note 13)	Capital Assets	Capital	Balance	
Revenues	\$	\$	S	S	\$
Investment Income	100,000		140,659	140,659	119,093
Gain (Loss) on Disposal of Tangible Capital Assets	•	-		-	4,839,91
Amortization of Deferred Capital Revenue	5,697,500	5,708,423		5,708,423	5,446,762
Total Revenue	5,797,500	5,708,423	140,659	5,849,082	10,405,773
Expenses					
Operations and Maintenance	_		68,836	68,836	29,891
Amortization of Tangible Capital Assets		-	00,000	00,030	29,891
Operations and Maintenance	8,610,000	8,759,161		8,759,161	7,915,060
Debt Services	-,,	0,707,101		0,757,101	7,913,000
Capital Loan Interest	1,025		3,227	3,227	4,563
Total Expense	8,611,025	8,759,161	72.063	8.831.224	7,949,514
				.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7,5 1.5,52
Capital Surplus (Deficit) for the year	(2,813,525)	(3,050,738)	68,596	(2,982,142)	2,456,259
Net Transfers (to) from other funds					
Tangible Capital Assets Purchased	_	1,487,465		1,487,465	2,803,725
Local Capital	4,335,000	1,107,1100	4,315,126	4,315,126	1,270,000
Total Net Transfers	4,335,000	1,487,465	4,315,126	5,802,591	4,073,725
Dilham Addingson at A. W. A. D. A. D. A.				, , , , , , , , , , , , , , , , , , , ,	1,010,120
Other Adjustments to Fund Balances					
Tangible Capital Assets Purchased from Local Capital		3,146,765	(3,146,765)		
Tangible Capital Assets WIP Purchased from Local Capital Principal Payment		1,168,587	(1,168,587)	-	
Capital Loan		159,559	(159,559)		
Total Other Adjustments to Fund Balances	-	4,474,911	(4,474,911)		
otal Capital Surplus (Deficit) for the year	1,521,475	2,911,638	(91,189)	2,820,449	6,529,984
apital Surplus (Deficit), beginning of year		46,614,442	5,703,205	52,317,647	45,787,663
apital Surplus (Deficit), end of year	2	49,526,080	5,612,016	55,138,096	52,317,647
•		12,020,000	010171010	22,120,070	34,317,047

	Sites	Buildings	Furniture and Equipment	Vehicles	Computer Software	Computer Hardware	Total
Cost, beginning of year	\$ 15,673,196	\$ 263,600,304	S 7,838,278	3,739,060	S 199,084	\$ 6,793,856	\$ 297,843,778
Changes for the Year							
Increase: Purchases from:							
Deferred Capital Revenue - Bylaw		4,377,996	60.000	•	1		100
Deferred Capital Revenue - Other			336,085	1	•		4,437,996
Operating Fund		•	353,030	56.940	' '	144 166	330,085
Special Purpose Funds		580,375	293,054		16.637	43.263	924,130
Local Capital		2,176,962	393,097	•		576.706	3.146.765
Transferred Capital Revenue - City of Nanaimo		•	27,025		•	, f	27.025
Lightened from work in Progress		5,431,424					5,431,424
Decrease:		12,566,757	1,462,291	56,940	16,637	764,135	14,866,760
Deemed Disposals			307,443	303,485	141.518	690 688	1 443 134
		•	307,443	303,485	141.518	690 688	1 443 134
Cost, end of year Work in Progress, end of year	15,673,196	276,167,061	8,993,126	3,492,515	74,203	6,867,303	311,267,404
Cost and Work in Progress, end of year	15,673,196	277,641,414	8,993,126	3,492,515	169,805	6 867 303	1,644,158
						7071,000	206,117,216
Accumulated Amortization, beginning of year Changes for the Year		129,362,847	1,524,044	2,107,489	164,043	2,509,609	135,668,032
Increase: Amortization for the Year Decrease:		6,048,800	856,942	376,753	41,481	1,435,185	8,759,161
Deemed Disposals	ļ		307,443	303,485	141,518	690.688	1.443.134
Accumulated Amontization and of second	ı		307,443	303,485	141.518	690,688	1.443.134
recommence rand mediculty city of year	0	135,411,647	2,073,543	2,180,757	64,006	3,254,106	142,984,059
Tangible Capital Assets - Net	15,673,196	142,229,767	6,919,583	1,311,758	180,002	3,613,197	169,927,503

Page 38

School District No. 68 (Nanaimo-Ladysmith) Tangible Capital Assets - Work in Progress

Year Ended June 30, 2019

	Buildings	Furniture and Equipment	Computer Software	Computer Hardware	Total
	\$	\$	\$	\$	\$
Work in Progress, beginning of year	5,434,886	-	-	-	5,434,886
Changes for the Year					
Increase:					
Deferred Capital Revenue - Bylaw	472,109	-	-	-	472,109
Local Capital	998,782		169,805		1,168,587
	1,470,891	<u>-</u>	169,805		1,640,696
Decrease:					
Transferred to Tangible Capital Assets	5,431,424		-		5,431,424
	5,431,424	-			5,431,424
Net Changes for the Year	(3,960,533)		169,805	·	(3,790,728)
Work in Progress, end of year	1,474,353		169,805		1,644,158

School District No. 68 (Nanaimo-Ladysmith)

Deferred Capital Revenue Year Ended June 30, 2019

	Bylaw Capital	Other Provincial	Other Capital	Total Capital
	S	\$	\$	\$
Deferred Capital Revenue, beginning of year	111,743,605	4,591,731	1,699,193	118,034,529
Changes for the Year				
Increase:				
Transferred from Deferred Revenue - Capital Additions	4,437,996	336,085	-	4,774,081
Transferred from Work in Progress	246,607	1,916,852		2,163,459
Transferred from Deferred Revenue - City of Nanaimo			27,025	27,025
	4,684,603	2,252,937	27,025	6,964,565
Decrease:				
Amortization of Deferred Capital Revenue	5,352,524	175,628	180,271	5,708,423
	5,352,524	175,628	180_271	5,708,423
Net Changes for the Year	(667,921)	2,077,309	(153,246)	1,256,142
Deferred Capital Revenue, end of year	111,075,684	6,669,040	1,545,947	119,290,671
Work in Progress, beginning of year	249,655	1,916,852		2,166,507
Changes for the Year Increase				
Transferred from Deferred Revenue - Work in Progress	472,109		_	472,109
•	472,109			472,109
Decrease				
Transferred to Deferred Capital Revenue	246,607	1,916,852		2,163,459
	246,607	1,916,852		2,163,459
Net Changes for the Year	225,502	(1.016.050)		19 402 2220
	223,302	(1,916,852)		(1,691,350)
Work in Progress, end of year	475,157			475,157
Total Deferred Capital Revenue, end of year	111,550,841	6,669,040	1,545,947	119,765,828
			THE RESERVE THE PERSON NAMED IN COLUMN	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

School District No. 68 (Nanaimo-Ladysmith)
Changes in Unspent Deferred Capital Revenue
Year Ended June 30, 2019

	Outro	MEd	Other	,	ı	
	Capital	Capital	Capital	Land Capital	Other	Total
Balance, beginning of year	3 24,145	\$ 17,146	\$ 313,581	\$ 124,379	, 59	\$ 479,251
Changes for the Year						
Indexse. Provincial Grants - Ministry of Education	5,216,361					5.216.361
Provincial Grants - Other Investment Income	,	. 077	223,179	•	•	223,179
Project Contribution - City of Nanaimo	•	444	• •	1	, 200 EC	449
	5,216,361	449	223,179	,	27,023	5.467.014
Decrease:						Dina Court
Transferred to DCR - Capital Additions	4,437,996	•	336,085		•	4,774,081
Transferred to DOD Contral A state of Contral Contral	472,109	•	•		•	472,109
Hansieheu to Der - Capital Additions (City of Nanzimo)		•			27,025	27.025
	4,910,105		336,085		27,025	5,273,215
Net Changes for the Year	306,256	449	(112,906)			193,799
Balance, end of year	330,401	17,595	200,675	124.379		030 £73

Schedule of Debt

Information about long ter	m debt is included in t	he School District's	Audited Financial Statements
----------------------------	-------------------------	----------------------	-------------------------------------

Schedule of Guarantee and Indemnity Agreements

School District No.68 (Nanaimo-Ladysmith) has not given any guarantee or indemnity under the Guarantees and Indemnities Regulation.

SCHOOL DISTRICT NO. 68 (NANAIMO-LADYSMITH)

Statement of Financial Information (SOFI) Fiscal Year Ended June 30, 2019

Schedule of Remuneration and Expenses

NAME	POSITION	REM	UNERATION	E	EXPENSES	
LIST OF ELECTED OFFICIALS						
BARRON, LISA M	TRUSTEE **	\$	12,311	\$	5,445	
BOB, NATASHA	TRUSTEE *	\$	6,047	\$	_	
BRENNAN, JAMES H	TRUSTEE *	\$	6,047	\$	374	
BRZOVIC, TANIA ANE	TRUSTEE	\$	18,248	\$	4,216	
HIGGINSON, STEPHANIE K.	TRUSTEE	\$	18,248	\$	395	
KELLER, GREGORY B	TRUSTEE **	\$	12,311	\$	2,931	
KIMLER, SCOTT T.	TRUSTEE *	\$	6,047	\$	36	
MCKAY, CHARLENE L	TRUSTEE AND BOARD CHAIR **	\$	13,629	\$	4,816	
O'NEILL, CHANTEL M	TRUSTEE **	\$	12,311	\$	2,450	
RAE, STEVEN G.	TRUSTEE AND BOARD CHAIR *	\$	6,737	\$	59	
ROBINSON, JAMES (BILL) W	TRUSTEE	\$	18,248	\$	4,138	
ROUTLEY, NOAH J O	TRUSTEE *	\$	6,047	\$	_	
SOLOMON, JEFFREY	TRUSTEE *	\$	6,047	\$	36	
STANLEY, JESSICA L	TRUSTEE **	\$	12,311	\$	3,296	
WILKINSON, ELAINE M	TRUSTEE **	\$	12,311	\$	3,454	
TOTAL ELECTED OFFICIALS		\$	166,899	\$	31,644	

^{*} Term ending November 5, 2018

^{**} Term beginning November 5, 2018

NAME	POSITION	REMU	JNERATION	EXPENSES
EMPLOYEES, OTHER THAN ELECT	ED OFFICIALS, WHOSE REMUNERATION EXC	EEDS \$ 75,000		
ADDISON, JENNIFER	TEACHER	\$	80,851	\$ -
AITKEN, CLAY D	TEACHER	\$	91,170	\$ 30
AITKEN, STACY D	TEACHER	\$	98,483	\$ 1,533
AL-HAJJ, TERESA	TEACHER	\$	90,648	\$ 24
ALSOP, DONALD RODNEY	TEACHER	\$	82,967	\$ -
ANDERSON, KERRY	TEACHER	\$	90,646	\$ -
ANDERSON, LISE C	TEACHER	\$	89,109	\$ 151
ANDERSON, SARA ADELE	TEACHER	\$	90,730	\$ -
ANDREWS, RAYMOND K	TEACHER	\$	90,957	\$ 452
ANTIFAVE, LORI D	TEACHER	\$	77,211	\$ -
ANTON, SARAH	TEACHER	\$	76,143	\$ 35
APLAND, SHANNON	ADMINISTRATIVE OFFICER	\$	125,324	\$ 19
ARMOUR, TRISHA D	ADMINISTRATIVE OFFICER	\$	87,687	\$ 1,528
ARMSTRONG, CINDY L	TEACHER	\$	89,993	\$ -
ASHBEE, ERIN E.	TEACHER	\$	82,670	\$ _
BAILEY, NAOMI	TEACHER	\$	90,056	\$ -

Schedule of Remuneration and Expenses

NAME	POSITION	REM	IUNERATION	EXPENSES
BAIRD, IAIN A	TEACHER	\$	90,570	\$ _
BAIRD, ISLAY	TEACHER	\$	81,502	_
BAIRD, MICHAEL	TEACHER	\$	90,714	_
BAKER, ANTHONY J	TEACHER	\$		\$ _
BAKER, EMILY	TEACHER	\$	90,412	\$ 1,547
BAKER, LESLIE	TEACHER	\$	81,863	17
BALCOMBE, DON	ADMINISTRATIVE OFFICER	\$	132,297	2,565
BALCOMBE, ELISABETH	TEACHER	\$	81,256	-
BALDWIN, LINDA E	TEACHER	\$	107,556	-
BALL, MICHAEL J	TEACHER	\$	90,900	_
BAMFORD, DONALD S	TEACHER	\$	82,207	-
BARNUM, KELLY	DEPARTMENT HEAD	\$	94,479	796
BASI, KULDEEP	TEACHER	\$	78,885	\$ 100
BATTIE, TANNIS M	TEACHER	\$	82,596	\$ -
BECK, KENDRA	TEACHER	\$	82,557	\$ 47
BECKER, CLAUDIA	TEACHER	\$	81,641	_
BEEDIE, MOYA	TEACHER	\$	89,035	\$ _
BEESTON, DEREK A	ADMINISTRATIVE OFFICER	\$		\$ 5,820
BEGIN, LUC	TEACHER	\$	82,855	\$ -
BEGIN, STEFANE	TEACHER	\$	77,174	\$ _
BENNETT, JOEL E	TEACHER	\$	81,891	\$ -
BERGMAN, KATHY	ADMINISTRATIVE OFFICER	\$	125,534	\$ 49
BERKEY, ANDREA	TEACHER	\$	90,402	\$ 10
BERLANDA, MARY	TEACHER	\$	87,093	\$ -
BERNIER, CHANTAL	TEACHER	\$	90,900	\$ 440
BETTS, KRISTA	TEACHER	\$	81,881	\$ -
BHATTI, SATBINDER	TEACHER	\$	91,042	\$ _
BIBBS, LORI	TEACHER	\$	83,038	\$ -
BIGGS, MICHAEL SHAWN	TEACHER	\$	82,920	\$ -
BIRCH, CHRIS	TEACHER	\$	88,497	\$ -
BIRCHETT, CHRISSY	TEACHER	\$	75,748	\$ -
BLACK, JAMES W L	TEACHER	\$	82,095	\$ -
BLAIN, JOHN R L	SUPERINTENDENT/ASSISTANT SUPER.	\$	75,795	\$ 193
BOHM, CHRISTINE	ADMINISTRATIVE OFFICER	\$	125,291	\$ 5
BOSTON, THOMAS R	TEACHER	\$	89,736	\$ 256
BOUDREAU, MARCY	COORDINATOR	\$	95,669	\$ 3,911
BOUDREAU, ROBERT	TEACHER	\$	77,715	\$ 200
BOURKE, PAUL L	TEACHER	\$	88,675	\$ -
BOYD, ELIZA JANE G	TEACHER	\$	87,729	\$ -
BOYD, HEATHER LOUISE	TEACHER	\$	90,971	\$ -
BOYKO, ROBERT	TEACHER	\$	90,762	\$ -

Schedule of Remuneration and Expenses

NAME	POSITION	REM	UNERATION		EXPENSES
BOYKO, ROXANNE	TEACHER	\$	83,806	Ś	33
BRADBROOKE, THOMAS	TEACHER	\$	82,974		87
BRADBURY, ROBERT F	TEACHER	\$	88,878		31
BRADSHAW, LISA	TEACHER	\$	80,383		6
BRAND, KEVIN A	ADMINISTRATIVE OFFICER	\$	125,517		782
BRAWNER, BRAD	TEACHER	\$	82,540		-
BRAYDEN, ANN-MARIE L.	TEACHER	\$	90,656		-
BRETT, LISA ANN	TEACHER	\$	82,973		200
BRICK, DARREN	ADMINISTRATIVE OFFICER	\$	124,912		56
BROOKER, KATHLEEN	TEACHER	\$	94,274		-
BROOKS, ANDREA	HR STAFFING OFFICER	\$	77,660		1,867
BROOKS, JESSICA	TEACHER	\$	89,985		_,
BROWN, LYNN ALISON	MGR OF MENTAL HEALTH & ADDICT.	\$	82,116		15,268
BRYCE, TONY DAVID	TEACHER	\$	78,239		-
BUCK, JEFFREY L.	TEACHER	\$	82,909		_
BUECKERT, RUSSELL M	TEACHER	\$	91,096		_
BUNNAH, DIANE	OPERATIONS SUPERVISOR	\$	100,728	•	3,349
BURGOS, DALE	DIRECTOR OF COMMUNICATIONS	\$	110,978		6,665
BURNHAM, NANCY J	TEACHER	\$	82,553		-
BURTON, CARMELINA M	TEACHER	\$	79,968		_
BUSBY, GENEVIEVE	COORDINATOR	\$		\$	1,680
BUSBY, SHANNON R	TEACHER	\$		\$	-
BUSCHE, MICHAEL L	TEACHER	\$	82,290	Ś	_
CADWALLADER, TED	ADMINISTRATIVE OFFICER	\$	103,367		4,072
CAIRNS, TANYA	TEACHER	\$	87,179		989
CAMPBELL, CHERYL L	TEACHER	\$		\$	-
CANTY, ANDY	DIRECTOR OF INFO TECHNOLOGY	\$	122,826	\$	6,951
CARLSON, LORRAINE	TEACHER	\$	82,645		17
CARROLL, M. JANE	ADMINISTRATIVE OFFICER	\$	112,806	\$	4,325
CAVERS, PATTI-GAYLE	TEACHER	\$	82,634	\$	-
CHANTRELL, GARY	TEACHER	\$	90,341		46
CHAPMAN, HEATHER	TEACHER	\$	91,400		300
CHARLES, DIANE C	ADMINISTRATIVE OFFICER	\$	125,542		6
CHATTON, MARISOL	ADMINISTRATIVE OFFICER	\$	114,696		212
CHELSOM, NATALIE C	COORDINATOR	\$	91,981		2,433
CHEW, LISA	TEACHER	\$	88,128		_
CHRISTENSEN, JANE E	TEACHER	\$	90,255		_
CHRISTIANSON, SCOTT D	ADMINISTRATIVE OFFICER	\$	117,432		98
CHYCOSKI, SHERILENE	TEACHER	\$	90,384		•
CIZERON, ERIC	TEACHER	\$	90,580		290
CLARK, KELLY A	TEACHER	\$	82,563		_

Schedule of Remuneration and Expenses

NAME	POSITION	REM	UNERATION	E	KPENSES
CLOUTHIER COLLEEN	TEACHER	\$	82,295	¢	_
CLOUTHIER, COLLEEN CLOUTHIER, WAYNE D	TEACHER	\$	90,900		284
COLLIER, MICHAEL	TEACHER	\$	83,205		965
·		\$	90,727		-
COLLINS, KIMBERLEE	TEACHER	\$	121,826		42
COLLINS, TONIA A	ADMINISTRATIVE OFFICER	\$	88,878		42
COMPANION, JEANNINE	TEACHER	\$	125,542		-
COOPER, DAVID	ADMINISTRATIVE OFFICER	\$			- 52
CORNTHWAITE, JOANNA	TEACHER	\$	93,112		32
COSENS, JENNIFER L	TEACHER	\$	88,376		4.040
COTE, KIERSTEN E	TEACHER		86,715		4,049
COX, JAMES	TEACHER	\$ \$	88,946 125,546		175
CRANE, DARLENE	ADMINISTRATIVE OFFICER TEACHER	\$ \$	90,741		-
CRAWFORD, JODI CRAWFORD, VANESSA A	TEACHER	\$	81,292		-
CREIGHTON, CHRISTINE	TEACHER	\$	82,330		
CRNKOVIC, FRANJO M	TEACHER	\$	82,823		531
CRONAN, DEBBIE	TEACHER	\$	81,299		_
CRONAN, LANNY	TEACHER	\$	90,690		_
CRONIN, CAROL	TEACHER	\$	90,971		357
CUNNIAN, JOHN D	ADMINISTRATIVE OFFICER	\$	124,773		14,872
·	DEPARTMENT HEAD	\$	85,766		943
CUNNIAN, LISA	TEACHER	\$	89,673		34
CURRELL, BRUCE L	TEACHER	\$	90,856		681
CYR, JENNIFER	TEACHER	\$	80,109		1,839
DALY, LACEY D	TEACHER	\$	82,985		1,033
DALY, STEVEN		\$	98,455		2,033
DANEAULT, MARC	ADMINISTRATIVE OFFICER	\$	82,334		439
DANG, MICHAEL K	TEACHER	\$			433
DARBYSHIRE, DEAN R	TEACHER		86,223		7.050
DARBYSHIRE, KIMBERLEY M	COORDINATOR	\$	86,914		7,050
DAVIDSON, JACQUELINE	TEACHER	\$ \$	82,985		-
DAVIDSON, SARAH D	TEACHER	\$ \$	89,166		-
DAVIE, KIMBERLY DIANA	TEACHER		80,476	\$	
DAVIE, TIM	DEPUTY SUPERINTENDENT	\$	180,917		6,285
DAVIES, BERNADETTE	TEACHER	\$	89,624		669
DAVIS, GERALYN D	TEACHER	\$	78,871		-
DAVIS, THOMAS A	TEACHER	\$	90,971		-
DAWES, DANIEL	TEACHER	\$	88,808		-
DAWSON, KIMBERLEY	TEACHER	\$	90,152		-
DE GROOT, WENDY	TEACHER	\$	89,910		-
DEAN, LAWRENCE(LARRY)	ADMINISTRATIVE OFFICER	\$	125,542		270
DEJONG, DEBORAH L	TEACHER	\$	81,767		351
DENDES, EVANGELOS	TEACHER	\$	90,900	\$	-

Schedule of Remuneration and Expenses

NAME	POSITION	REM	UNERATION	 EXPENSES
DENSMORE, OLIVIA S	COORDINATOR	\$	95,727	\$ 984
DER, RUSSELL	TEACHER	\$	90,958	963
DEROSA, SUSAN	TEACHER	\$	83,377	43
DHILLON, ROBBIE	ADMINISTRATIVE OFFICER	\$	124,912	369
DICK, CRAIG A	TEACHER	\$	82,346	-
DICKIE, CATHERINE	TEACHER	\$	81,199	\$ 14
DICKIE, DARREN L	ADMINISTRATIVE OFFICER	\$	125,227	343
DIMTER, JODINE	TEACHER	\$	80,373	75
DIRKSEN, WILLIAM C.	HR OCC. SAFETY/WELLNESS MANAGER	\$	106,222	\$ 9,316
DLAY, HARPREET	TEACHER	\$	81,027	-
DOAK, ANDREA	TEACHER	\$	79,982	\$ 55
DODD, SUZANNE	TEACHER	\$	91,367	\$ -
DOLAN, KELLI	DIRECTOR OF LABOUR RELATIONS	\$	132,493	\$ 3,078
DOLEN, MOIRA P	TEACHER	\$	75,434	\$ 489
DOMINO, LESLEY	TEACHER	\$	82,920	\$ 102
DOUCETTE, KIRSTEN	TEACHER	\$	81,978	\$ 588
DRESSEL, ROBYN	TEACHER	\$	90,827	\$ -
DUCKLOW, JOSEPH	TEACHER	\$	79,346	\$ -
DUNLOP, NANETTE	TEACHER	\$	82,290	\$ -
DUNN, JACQUELINE	ADMINISTRATIVE OFFICER	\$	76,513	\$ -
DUTTON, DAVID W	TEACHER	\$	90,900	\$ 1,306
DYCK, LAURIE D	TEACHER	\$	83,275	\$ 69
EDGAR, KATHLEEN E	TEACHER	\$	77,137	\$ -
EDWARDS, HELEN	TEACHER	\$	75,584	\$ -
EGGLESTONE, GARY	DEPARTMENT HEAD	\$	94,100	\$ -
ELLIS, LISA M	TEACHER	\$	88,723	\$ -
ELWOOD, STEPHEN	TEACHER	\$	90,900	\$ 35
ELZINGA, NADIA	TEACHER	\$	82,985	\$ -
ENDRIZZI, KRISTA	TEACHER	\$	81,690	\$ -
ENGLISH, DOUG A	ADMINISTRATIVE OFFICER	\$	125,542	\$ 5
ENTNER, COLIN A	TEACHER	\$	80,357	\$ -
EPP, STEPHEN M	ADMINISTRATIVE OFFICER	\$	104,055	\$ 462
ESLIGER, J ROBERT HEWITT	ADMINISTRATIVE OFFICER	\$	165,453	\$ 5,536
EYRES, MICHAEL	TEACHER	\$	90,870	\$ -
FALL, HELEN MARGARET	TEACHER	\$	83,409	\$ 14
FARGO, HEIDI	TEACHER	\$	76,612	\$ -
FERDINANDI, DESIREE	TEACHER	\$	82,769	\$ -
FLEMING, AMY O	TEACHER	\$	75,996	\$ 500
FRASER, ELAINE JOY	TEACHER	\$	83,264	\$ -
FREEDMAN, LORNE	TEACHER	\$	90,444	\$ -
FREY, LISA D	ADMINISTRATIVE OFFICER	\$	125,542	\$ 21

Schedule of Remuneration and Expenses

NAME	E POSITION		REMUNERATION		EXPENSES	
FRIER, DARLENE	TEACHER	\$	90,311	¢	590	
FUJIKAWA, LISA	TEACHER	\$	82,154		-	
·	TEACHER	\$	88,581		_	
FULTON, JODI	DEPARTMENT HEAD	\$	86,223		_	
FUNK, CAROL M	TEACHER	\$	90,497		3,375	
FUNKE ROBINSON, KIRSTIN A	TEACHER	\$	90,736		5,575	
FURLAN, VANESSA L	SENIOR MANAGER-HUMAN RESOURCES	\$	99,087		3,366	
GALE, COLLEEN L		\$	78,725		5,500	
GALLOWAY, ANDREA G	TEACHER	\$	82,920		_	
GANNON, DONNA	TEACHER	\$			-	
GANNON, LAUNA D	TEACHER	\$ \$	81,140		-	
GARDNER, SUSAN	TEACHER	\$ \$	82,855		_	
GARRETT, CHERYL	TEACHER		89,667		-	
GAUTHIER, CARLY J	TEACHER	\$	•	\$	-	
GILL, NIRMAL	TEACHER	\$	90,903		-	
GIRARD, CAROL	ADMINISTRATIVE OFFICER	\$	117,143		22	
GISKE, GRAHAM	DEPARTMENT HEAD	\$	84,111		223	
GLAROS, DEIRDRE M	TEACHER	\$	82,921		-	
GONZALEZ, BLANCA	TEACHER	\$	79,063		98	
GOWAN-SMITH, ROBERT S	COORDINATOR	\$	88,691		7,877	
GRAATEN, LARA	TEACHER	\$	82,373		-	
GRAF, EDWARD W	TEACHER	\$	79,371		-	
GRANT, JULIE	TEACHER	\$	88,688		-	
GRAY, MICHAEL D	DEPARTMENT HEAD	\$	92,556		-	
GRAY, ROBYN	ASSISTANT SUPERINTENDANT	\$	142,586	\$	4,958	
GREEN, JOELLE L	TEACHER	\$	82,297	\$	-	
GREEN, JUSTIN R	TEACHER	\$	90,971	\$	-	
GREENWAY, RUSSELL	TEACHER	\$	84,114	\$	-	
GRIGOLETTO, NEIL	TEACHER	\$	82,031	\$	-	
GRINDLER, CHER JEANNETTE	TEACHER	\$	82,323	\$	-	
GUEULETTE, SUSAN K	TEACHER	\$	90,656	\$	-	
GUSTAFSON, KATE L	TEACHER	\$	79,259	\$	-	
GVOJICH, SHELLEY L	TEACHER	\$	81,540	\$	-	
HAACK, CINDY LEAH	ADMINISTRATIVE OFFICER	\$	113,887	\$	417	
HACKWOOD, BRIAN	ASSISTANT DIRECTOR, PLANNING & OPS.	\$	97,618	\$	406	
HALFYARD, GREGG	ADMINISTRATIVE OFFICER	\$	125,542	\$	675	
HAMBLEY, MAUREEN	ASSISTANT SECRETARY-TREASURER	\$	133,080	\$	5,124	
HANCOCK, BRETT M	ADMINISTRATIVE OFFICER	\$	122,312	\$	635	
HARMS, JENNIFER	TEACHER	\$	82,363	\$	-	
HARRIS, LEANNE J	TEACHER	\$	79,305	\$	-	
HARRISON, LAURA	ADMINISTRATIVE OFFICER	\$	92,507	\$	2,176	
HART, KIM	ADMINISTRATIVE OFFICER	\$	125,222	\$	69	

Schedule of Remuneration and Expenses

NAME	POSITION	REM	UNERATION	E	(PENSES
HART, RICHARD NEIL	TEACHER	\$	91,029	Ś	888
HARTIG, DIANNA M	TEACHER	\$	88,617		-
HARVEY, BRUCE	TEACHER	\$	82,855		_
HARVEY, TANYA	TEACHER	\$	84,837		684
HASENAUER, JEFF	ADMINISTRATIVE OFFICER	\$	116,225		138
HEALEY, HALEY	TEACHER	\$	78,934		1,547
HENDERSON, VICKI	TEACHER	\$	76,826		´-
HENIGMAN, TONJA	TEACHER	\$	82,931		_
HEPPLES, JANE L	TEACHER	\$	82,564		62
HIBBERSON, TAMMY L	TEACHER	\$	88,487		_
HILL, ILSE	TEACHER	\$	90,207		20
HILLBRECHT, DEBORAH	TEACHER	\$	78,172		320
HOBAN, ROBERT (ROB) L	ADMINISTRATIVE OFFICER	\$	130,032		17
HOFF, DARCY R	ADMINISTRATIVE OFFICER	\$	132,417		96
HOLLAND, KENNETH G	TEACHER	\$	90,168		-
HOLMBERG, STEVEN J	TEACHER	\$	95,655		2,997
HOLMES, MARYLEE	TEACHER	\$	82,660		650
HOLMES, NEIL	TEACHER	\$	90,744		_
HOOPER, KEVIN L	TEACHER	\$	91,917		_
HOOPER, TERESA	TEACHER	\$	89,681		-
HOOYBERG, TERRA	TEACHER	\$	90,712		_
HOVEY, SANDRA LEE	TEACHER	\$	82,445		_
HUGHES, BRETT	TEACHER	\$		\$	_
HUNEAULT, RODNEY	TEACHER	\$	88,141	\$	1,628
HUTCHINS, ROBERT (ROB) R	ADMINISTRATIVE OFFICER	\$	94,777		19,969
HUYNH, CHANTELLE	TEACHER	\$	88,621		100
INGALLS, MICHAEL	ADMINISTRATIVE OFFICER	\$	100,574		1,492
INGLIS, KELLY	COORDINATOR	\$	85,666		686
INSCHO, JEREMY	TEACHER	\$	92,893		84
IRVING, MICHAEL	TEACHER	\$	90,951		735
IRVING, RUTH	TEACHER	\$	81,540		_
ISAACHSEN, GENEVIEVE	TEACHER	\$	81,689		_
JACKSON, CRAIG	TEACHER	\$	89,405		81
JAKOBSEN, KATHLEEN MARIE	DEPARTMENT HEAD	\$	86,157		_
JAMES, MICHELLE R	DEPARTMENT HEAD	\$	94,019		_
JAMIESON, NICOLE	TEACHER	\$	81,733		_
JENSEN, DIANE	TEACHER	\$	82,647		_
JOBE, CHAD W	COORDINATOR	\$	87,602		113
JOHNSON, CHARLENE	TEACHER	\$, 75,537		-
JOHNSON, DARCY E C	TEACHER	\$	90,314		2,093
JOHNSON, GLENN ALLEN	DEPARTMENT HEAD	\$	86,278		1,193

Schedule of Remuneration and Expenses

NAME	POSITION	REMU	REMUNERATION		EXPENSES	
JOHNSON, LEAH M	TEACHER	\$	89,043	\$	212	
JOHNSON, WILLIAM ROBERT	TEACHER	\$	83,034		_	
JONES, KEITH	TEACHER	\$	80,865		-	
JONES, SHANNON M	TEACHER	\$	81,277		_	
JORDAN, JUDY	TEACHER	\$	82,506		69	
JUBINVILLE, EILEEN	ADMINISTRATIVE OFFICER	\$	125,542		268	
KANACHOWSKI, TAMARA	TEACHER	\$	82,290		-	
KEEN, NOREEN	TEACHER	\$	92,683		_	
KEENLEYSIDE, DEBORAH	TEACHER	\$	82,290		14	
KEITH, SHAUNA JOY	TEACHER	\$	84,496		_	
KELLY, JANE M.	BUDGET MANAGER	\$	84,552		4,711	
KELLY, QUINCY	COORDINATOR	\$	81,019		4,055	
KENNEDY, MICHELLE JEANETTE	TEACHER	\$	90,918		-	
KIRKPATRICK, MOIRA	TEACHER	\$	84,906		_	
KLOPPENBURG, JEAN M	TEACHER	\$	89,830		39	
·	TEACHER	\$	79,949		95	
KNOX, HOLLY H	TEACHER	\$	82,594		67	
KONST, DAVID	TEACHER	\$	82,531		-	
KONYNENBELT, TWILA	TEACHER	\$	83,029		96	
KOTAI, DAVID	ADMINISTRATIVE OFFICER	\$	116,006		393	
KRAEKER, THERESA	TEACHER	\$	82,328		-	
KRAFT, MICHELLE	TEACHER	\$	90,270		178	
KRAL, JAMES K	TEACHER	\$	82,537		-	
KRAUSE, LINDA	TEACHER	\$	82,378		_	
KRISTIANSEN, MELISSA K	TEACHER	\$	86,223		_	
KROEGER-ANDERSON, AMANDA	TEACHER	\$	82,874		_	
LA BOUNTY, CURTIS E	TEACHER	\$	82,985		846	
LAFOREST, ADAM STUART	TEACHER	\$	89,215		2	
LAJ, ANDREA N	TEACHER	\$	82,339		_	
LARSEN, DONNA M	TEACHER	\$	79,628		_	
LARSEN, KARL R	TEACHER	\$	82,271		_	
LARSSON, JODI	TEACHER	\$	82,594		156	
LATOUR, SUSAN		\$	90,268		_	
LAVERY, ALANA LYNN	TEACHER TEACHER	\$	91,911		-	
LAVERY, SCOTT		\$	82,585		117	
LAVOIE, ISABELLE	COORDINATOR	\$	89,932			
LAZAROFF, WESLEY	TEACHER	\$	82,594		_	
LE BRASSEUR, LOUISE	TEACHER	\$ \$	90,791		82	
LEBANS, TANYA	TEACHER	\$ \$	90,791		453	
LECHTHALER, TAUNYA	DEPARTMENT HEAD				433	
LEDINGHAM, GRACE	TEACHER	\$	82,511		-	
LEMON, ANDREW C	TEACHER	\$	79,427	Þ	-	

Schedule of Remuneration and Expenses

NAME	POSITION	REMI	JNERATION		EXPENSES
LENNOX, BRIAN	TEACHER	\$	00 656	ć	909
LENZ, DEBORAH LYNNE	TEACHER	\$	90,656 82,071		898
LEONG, KIMBERLEY	TEACHER	\$			-
LEPAGE, CAROL	TEACHER	\$	90,536		-
LES STRANGE, KIMBERLEY A	TEACHER	\$	82,845 82,061		-
LETOURNEAU, CRAIG	TEACHER	\$			-
LETOURNEAU, KRISTINE	TEACHER	\$	90,971 90,250		901
LETTINGTON, MATTHEW	TEACHER	\$	90,460	\$	-
LETWIN, KIM E	TEACHER	\$	88,879		- 40
LEVESQUE, KEVIN C	TEACHER	\$	75,119		40
LEVINE, CHERYL A	TEACHER	\$	82,920		- 67
LINN, CRYSTAL R	DEPARTMENT HEAD	\$	86,347		67
LINTOTT, CHADWICK (CHAD) K	ADMINISTRATIVE OFFICER	\$	132,417		2 906
LONG, BEVERLY D	DEPARTMENT HEAD	\$	94,201		2,896
LORENZ, ELIZABETH CATHARINE	TEACHER	\$	87,298		-
LOSCH, ANGELA	TEACHER	\$	78,690		- 528
LOSELL, JENNIFER	TEACHER	\$		\$	100
LOUGHEED-MERCIER, KATHLEEN M	TEACHER	\$	88,287		100
LOUGHLIN, SHANNON	DEPARTMENT HEAD	\$		\$	-
LOUWERS, ROBERT	TEACHER	\$		\$	-
LOVSTAD, LAUREL R	TEACHER	\$	82,503		658
LUDTKE, JONATHAN W	TEACHER	\$		\$	038
LUM, KIRKLAN	TEACHER	\$		\$	-
LUMSDEN, ROBERT N	ENERGY MANAGER	\$		\$	- 2,457
LUNDINE, MICHAEL P	ADMINISTRATIVE OFFICER	\$		\$	2,437 51
LUPICHUK, JENNIFER	TEACHER	\$	-	\$	-
LUVISOTTO, CARMELLA	TEACHER	\$		\$	_
LYONS, HEATHER	TEACHER	\$		\$	_
MACDONALD, JENNIFER L	TEACHER	\$	97,902		776
MACK, CHRISTOPHER	TEACHER	\$	90,471		770
MACK, DAVID JOHN	TEACHER	\$	-	\$	15
MACK, TANYA	TEACHER	\$	91,617		13
MALENICA, ZVONKO	TEACHER	\$	82,323		_
MARK, CAREY	TEACHER	\$	88,082		151
MARK, JUSTIN	ADMINISTRATIVE OFFICER	\$	107,762		1,495
MARSHALL, HEATHER	TEACHER	\$	88,331		
MARSHALL, LISA	COORDINATOR	\$	86,678		755
MARTIN, TERESA M	TEACHER	\$	83,276		755
MARTINEAU, VALERIE	TEACHER	\$	87,533		3,167
MARUSIC, STACY	ADMINISTRATIVE OFFICER	\$	116,321		203
MASSEY, LOUISE C	COORDINATOR	\$	95,614		61

Schedule of Remuneration and Expenses

NAME	POSITION	REM	UNERATION		EXPENSES
MATHIESON, LAURIE C	TEACHER	\$	07 612	ć	
MATTE, DAVID	TEACHER	\$	82,612		4
MATTHEWS, KAREN L	SEN. EXEC. ASSIST BOARD, SUPER. & ST	\$	82,662		- 2.045
MCAFEE-KUFFLER, PAULA	TEACHER	\$	85,863		3,815
MCBRIDE, KERRY	TEACHER	\$	91,100	\$	306
MCCAW, MARY ELIZABETH	TEACHER	\$	90,803		-
MCCULLOCH, SANDRA	TEACHER	\$	90,957	\$	-
MCDONALD, LINDA	TEACHER	\$	90,656	\$	-
MCGEACHY, GORDON	TEACHER	\$	90,900		-
MCGONIGLE, DIANE	ADMINISTRATIVE OFFICER	\$	83,038		-
MCGUFF, ARLENE E	TEACHER	\$	125,035		535
MCKAIG, CHELSEA	TEACHER	\$		\$	46
MCKECHNIE, JAN	TEACHER	\$	77,317		-
MCKIBBON, MARYAH	TEACHER	\$ \$	75,155	\$	471
MCLENNAN, MARIE-CLAUDE	TEACHER	\$	83,037		-
MCPHERSON, EDWARD G	TEACHER	\$		\$	-
MCRAE, NICOLE	DEPARTMENT HEAD	\$		\$	-
MCVEIGH, CARRIE	SECRETARY-TREASURER	\$		\$	1,112
MCWHINNIE, HEIDI	TEACHER	\$		\$	12,477
MCWHINNIE, WILLIAM F	TEACHER	\$		\$ ¢	596
MEIER, KATHERINE E	TEACHER	\$		\$	222
MEMBERY, RONALD	TEACHER	\$		\$	777
MERCIER, RAYNALD	TEACHER	\$		\$ \$	772
MERRITT, SUSAN A	TEACHER	\$		\$	-
MIDDLETON, RUSS A	TEACHER	\$			9
MILLER, LINDSAY	TEACHER	\$		\$ \$	77
MIRON, SUSAN A	TEACHER	\$		\$	-
MISCAVISH, THEA A	TEACHER	\$		۶ \$	-
MITCHELL, GITANJALI	TEACHER	\$		\$	-
MITCHELL, PAUL K	TEACHER	\$		۶ \$	•
MJAALAND, AILA T	TEACHER	\$		\$	-
MOSLIN, DONALD J	TEACHER	\$	90,585		-
MOSLIN, NORA	TEACHER	\$		\$	-
MOULD, JANELLE	TEACHER	\$		\$	20
MOUNTAIN, PATRICIA S	TEACHER	\$	_	\$	1 400
MOYNIHAN, MICHAEL T	TEACHER	\$		\$	1,400 110
MULLETT, SUSAN	TEACHER	\$		\$	110
MULROONEY, EDWARD	TEACHER	\$			-
MURDOCH, KERRY	TEACHER	\$	90,714 § 83,038 §		-
MURRAY, DONNA L	TEACHER	\$	82,290		-
MURRAY, TRACEY	TEACHER	\$	78,947		-

Schedule of Remuneration and Expenses

NAME	POSITION	REN	MUNERATION		EXPENSES
MYHRER, GUNNAR V	TEACHER	ė	00.704	_	
NEEDHAM, KIM	ADMINISTRATIVE OFFICER	\$ \$	90,704 88,714		64
NELSON, DAVID	TEACHER	\$	93,683		1,856
NELSON, JANET	TEACHER	\$			971
NELSON, MELITTA C	MANAGER OF FINANCE - STUDENT DATA	\$	82,989 76,947		2.706
NEUMANN, GARRICK	TEACHER	\$		\$	2,786
NICKS, DALE	TEACHER	\$	91,040	•	-
NIELSEN, JANELLE	TEACHER	\$		\$	-
NIELSEN, WENDY	TEACHER	\$	88,549	- 1	-
NIXON, PAUL	TEACHER	\$		\$ ¢	-
NOBLE, ANNETTE	ADMINISTRATIVE OFFICER	\$	122,568	\$	100
NOBLE, JOHN	TEACHER	\$	80,806	•	108
NOLD, RYAN V	TEACHER	\$		۶ \$	2 001
NOLD, VICTORIA	TEACHER	\$	82,290	-	2,081
NOON, MONICA K E	TEACHER	\$			-
NORCUTT, MELANIE	TEACHER	\$	80,939	\$	-
O'BRIEN, LLOYD	TEACHER	\$		\$	-
O'HARA, CLINTON D	TEACHER	\$		Ċ	-
OLDHAM, CATHERINE G	DEPARTMENT HEAD	\$		\$ \$	-
OLSEN, MARGARET A	ADMINISTRATIVE OFFICER	\$		۶ \$	52
OLSEN-LEAF, HOLLY	TEACHER	\$	82,947	•	4,076
ORTON, ELISA	TEACHER	\$	91,029		100
ORTON, RYAN	TEACHER	\$		\$	
OSSA, MARCELO	TEACHER	\$		۶ \$	2,126
O'TOOLE, SYDNEY	TEACHER	\$		\$	-
PAISLEY, MARISA	TEACHER	\$		\$	-
PAKOSZ, MARTIN	TEACHER	\$	2,000	\$	-
PAKULAK, SHANNON M	TEACHER	\$		\$	-
PARKER, MARTHA E	TEACHER	\$		\$	- 180
PASCOE, JAMES W	ADMINISTRATIVE OFFICER	\$	110,552	•	74
PATERSON, GREG	MANAGER OF MAINTENANCE DEPT	\$		\$	590
PATERSON, OWEN	TEACHER	\$	76,777		-
PAVAN, CARLO D	TEACHER	\$	81,813		1,610
PAZIUK, LEAH	TEACHER	\$	79,872		1,010
PEACE, TANYA M	TEACHER	\$	88,349		-
PEDERSEN, TINA	TEACHER	\$	85,593		-
PEPLER, KIMBERLY M	TEACHER	\$	90,918		61
PERKINS, DONALD GEORGE	TEACHER	\$	90,585		- 01
PETTIT, G. KATHLEEN	TEACHER	\$	81,726		-
PHELAN, NICOLE T	TEACHER	\$	75,707		674
PHILLIPS, WENDY	TEACHER	\$	81,457		-

Schedule of Remuneration and Expenses

NAME	POSITION	REN	UNERATION		EXPENSES
PICKERELL, STEPHANIE	TEACHER	\$	00 044	ė	F76
PIDDUCK, CELIA	TEACHER	\$	90,944 82,217		576
PISTOR, KEVIN T	DEPARTMENT HEAD	\$			-
PLACE, SUSAN	TEACHER	\$	93,871 91,045		9
POND, LEAH	TEACHER	\$		-	100
POULIN, FABIAN	TEACHER	\$	89,810		-
POULIN, JACQUELINE	ADMINISTRATIVE OFFICER	\$	90,958		1.045
PREFONTAINE, LOUISE	DEPARTMENT HEAD	\$	131,894		1,045
PRESTON, TRAVIS	TEACHER	\$ \$	86,028	\$	-
PREVOST, DAVID	TRANSPORTATION SUPERVISOR	\$	82,659		-
PROCTOR, NATASCHA	TEACHER	\$	98,248	\$	873
PUSKA, PAMELA	TEACHER		90,958	\$	40
PYE, DURWIN	DEPARTMENT HEAD	\$ \$	80,323	\$	-
PYNE, JOANNE	TEACHER	\$	85,906	\$	110
QUIGG, NICOLE RENEE	TEACHER		88,878	\$	349
RADCLIFFE, MARISA	TEACHER	\$	82,582	\$	-
RADIGAN, M. MARGIE	TEACHER	\$	90,627		-
RADUCU, CARMEN	TEACHER	\$	-	\$	-
RADUTA, MIRELA	TEACHER	\$	82,444		-
RAINBOTH, ANN C	TEACHER	\$	90,469	\$	-
RATZLAFF, LORNE	TEACHER	\$		\$	-
RENNEBERG, CHRISTINA M	TEACHER	\$	88,937	\$	-
REYNOLDS, TAMMY	TEACHER	\$	77,618	\$	-
RICHARDSON, ASHLEY L	TEACHER	\$		\$	-
RICHARDSON, LOA E	COORDINATOR	\$	90,800	\$	-
RILEY, DARCEY	TEACHER	\$		\$	722
ROBBINS, KAYLEE A	TEACHER	\$	103,265	\$	522
ROBERTSON, ALODIE T	TEACHER	\$		\$	129
ROBERTSON, D. MARK	TEACHER	\$		\$	43
ROBERTSON, SCOTT	TEACHER	\$	91,586		-
ROBERTSON, WENDY	TEACHER	\$	84,693		-
ROBINSON, JENNIFER M		\$		\$	335
ROBINSON, LISA	ADMINISTRATIVE OFFICER	\$	96,226		753
RODGERS, DARYL	ADMINISTRATIVE OFFICER	\$	126,143		3,354
ROKEBY, LISA	DEPARTMENT HEAD	\$	84,692		647
ROKEBY, THOMAS	TEACHER	\$	82,996		-
ROLLS, MATTHEW	TEACHER	\$	88,878	\$	49
ROSENAU, J MARK	TEACHER	\$	82,409	\$	-
OSENAU, TAMARA LEA	TEACHER	\$	88,879		34
OSS, MICHAEL W.	TEACHER	\$	82,290	\$	34
OUNIS, LENE DAWN	FACILITIES PLANNING SUPERVISOR	\$	89,806	\$	2,664
COUNTS, ELINE DAVVIN	TEACHER	\$	90,016	\$	-

Schedule of Remuneration and Expenses

NAME	POSITION	REN	MUNERATION	EXPENSES
DOV CHANTELLE A				
ROY, CHANTELLE A	TEACHER	\$	90,710	\$ -
RUSSELL, TRACEY J	TEACHER	\$	81,779	\$ -
RYAN, ALANA L	TEACHER	\$	86,121	\$ -
RYAN, CAITLIN B	TEACHER	\$	82,306	\$ 461
RYYNANEN, BETH P	DEPARTMENT HEAD	\$	84,312	\$ 9
SABO, PETER	EXEC DIRECTOR, PLANNING & OPS.	\$	150,104	\$ 2,768
SANFORD, LEANNE IRENE	TEACHER	\$	82,973	\$ -
SAVAGE, TRACY	TEACHER	\$	82,670	\$ -
SAYWELL, SCOTT BRADLEY	SUPERINTENDENT/CHIEF EXEC. OFFICER	\$	205,139	\$ 12,119
SCHLITZ, RAYMOND T	TEACHER	\$	82,271	\$ -
SCHLITZ, SUSAN	TEACHER	\$	81,641	\$ -
SCHULTZ, JEFFREY	TEACHER	\$	91,029	\$ -
SCHWARZE, PAMELA D	TEACHER	\$	75,817	\$ -
SCOTT, JANICE LYNN	TEACHER	\$	82,670	\$ -
SEN, COLLEEN	TEACHER	\$	75,302	\$ -
SEREBRIN, SHELLEY	TEACHER	\$	80,774	\$ -
SERTIC, ANDJELKO	TEACHER	\$	91,042	\$ -
SERTIC, TANIA V	TEACHER	\$	82,356	\$ _
SHAHI, SANDRA	TEACHER	\$	91,097	\$ 37
SHAHI, SHAWN	ADMINISTRATIVE OFFICER	\$	115,291	\$ _
SHARUN, RUTH	TEACHER	\$		\$ 85
SHAW, LINDEN	TEACHER	\$		\$ _
SHEEHAN, NANCY E	TEACHER	\$		\$ _
SIGMUND, VERA E	TEACHER	\$		\$ _
SILICKAS, NIKA	TEACHER	\$		\$ 285
SIMARD, LINDA	TEACHER	\$		\$ -
SIMMER, MEGAN	TEACHER	\$		\$ 335
SINGBEIL, KRISTIN L	TEACHER	\$		\$ 9
SINGH, DHANOOK D	TEACHER	\$		\$ 30
SKARBO, JAIME	TEACHER	\$		\$ _
SKILL, LEIANNE	TEACHER	\$		\$ _
SLATER, ANNA E	TEACHER	\$	79,523	_
SLATER, JEREMY	TEACHER	\$	76,802	107
SMITH, JOEL PAUL	TEACHER	\$	82,987	4,591
SMITH, JOSEPH	TEACHER	\$	88,935	-,551
SMITH, KENDRA	TEACHER	\$	90,549	_
SMITH, MICHELLE	TEACHER	\$	90,341	522
SMITH, SUZANNE	TEACHER	\$	82,540	-
SNEDDON, SHONA	ADMINISTRATIVE OFFICER	\$	125,542	-
SNOWDEN, DEREK W.C.	ADMINISTRATIVE OFFICER	\$		- 20
SOKOLOSKI, MICHELLE	TEACHER	\$	107,766 78,761	38 106

Schedule of Remuneration and Expenses

NAME	POSITION	REN	MUNERATION		EXPENSES
SORENSEN, NATALIE	DEPARTMENT HEAD	<u>,</u>	02.400	_	
SOUCY, LOUISE-ANDREE	TEACHER	\$	93,123		-
SPENCE, ULRIKA	TEACHER	\$	91,100		-
SPENCER, PETER	TEACHER	\$	80,939		-
STANNARD, REBECCA	TEACHER	\$	91,028		-
STEEL, GEOFFREY	ADMINISTRATIVE OFFICER	\$	75,508		23
STEEL, KERRI	ADMINISTRATIVE OFFICER	\$	133,184		232
STEELE, TERRY	COORDINATOR	\$	124,146		520
STEPHENS, STEPHANIE J	ADMINISTRATIVE OFFICER	\$	87,332		345
STEVENSON, NATHAN	TEACHER	\$	95,675		1,888
STEVENSON, ROBERT E JR	DEPARTMENT HEAD	\$	82,973		-
STEWART, JEFFREY	ADMINISTRATIVE OFFICER	\$	84,572	\$	314
SUHR, NICOL R	ADMINISTRATIVE OFFICER	\$	78,046	\$	119
SULLIVAN, LONNY	TEACHER TEACHER	\$	116,321		81
SUNDE, LISA	COORDINATOR	\$	82,281		-
SUTTON, TAUNIA		\$	94,232		8,577
SVENSSON, SUSAN	DIRECTOR OF FINANCE-BUDGET/SYS DEV.	\$	•	\$	7,595
TAIT, LAURA	TEACHER	\$	•	\$	-
TANG, HUNG KHANH	ADMINISTRATIVE OFFICER	\$	156,896		5,846
TAYLOR, BOBBIE-JEAN	TEACHER	\$	82,920		-
TAYLOR, DEBBIE E	DEPARTMENT HEAD	\$	94,018	\$	586
TAYLOR, NATALIE	TEACHER	\$	91,100	\$	-
	TEACHER	\$	82,985	\$	-
TAYLOR, WILLIAM	TEACHER	\$	90,971	\$	268
TENEYCKE, TRACEY RAE	TEACHER	\$	81,993	\$	292
THERRIEN, CLAUDE	TEACHER	\$	78,265	\$	-
THOM, LISA M	ADMINISTRATIVE OFFICER	\$	88,809	\$	2,814
THOMPSON, DANIEL JAMES	ADMINISTRATIVE OFFICER	\$	107,766	\$	121
THOMPSON, KAREN LESLEY	TEACHER	\$	90,900	\$	-
THOMPSON, REBECCA	TEACHER	\$	83,028	\$	-
THOMPSON, SIERRA R	TEACHER	\$	83,275	\$	-
THOR, ANNA	TEACHER	\$	94,226	\$	-
THORKELSSON, JENNIFER L	TEACHER	\$	89,327	\$	75
TISSINGTON, LYNN	TEACHER	\$	89,642	\$	500
TOFT, KATRINA	TEACHER	\$	82,660	\$	193
TOHANA, GUY	TEACHER	\$	82,540	\$	-
TOLSMA, MELISSA	TEACHER	\$	77,797	\$	61
ΓΟΜΙΥΑΜΑ, JOANNE	DEPARTMENT HEAD	\$	94,607	\$	1,585
FOOLE, KIRSTEN MARIE	DEPARTMENT HEAD	\$	92,755	\$	218
FRAVERS, DAVID	ADMINISTRATIVE OFFICER	\$	128,723	\$	61
REBETT, SUSAN H	TEACHER	\$	81,236	\$	-
RETICK, JOY	TEACHER	\$	82,274	\$	-

Schedule of Remuneration and Expenses

NAME	POSITION	REN	JUNERATION	EXPENSES
TRICK, PATRICIA	CHIEF CONSULTANT WORKFORCE DEV		120.150	
TUCK, CAROL	TEACHER	\$	139,169	6,981
TYCE, CLARICE	TEACHER	\$	82,606	-
TYE, JUDITH	TEACHER	\$	87,489	1,306
UHLMANN, DEANA	TEACHER	\$	90,955	-
VALLENTGOED, MELA	TEACHER	\$	81,687	-
VAN HORNE, DAVID	DEPARTMENT HEAD	\$	80,087	-
VAN RYSSEL, PAUL F		\$	92,097	95
VARNER, NEIL P	COORDINATOR	\$	87,466	\$ 3,910
VINCENT, DANIEL R	TEACHER	\$	-	\$ -
VIRTANEN, CYNTHIA	TEACHER	\$	80,760	16
VOLK, SUZANNE A	TEACHER	\$	•	\$ 700
	TEACHER	\$	89,249	\$ 17
VOSSHANS, COLLEEN	TEACHER	\$	88,878	\$ -
WALKER, KRISTINE	TEACHER	\$	90,237	\$ -
WALSH, SEAN	ADMINISTRATIVE OFFICER	\$	96,523	\$ 1,656
WALTERHOUSE, CHRISTINE A	TEACHER	\$	89,989	\$ 2,370
WARRY, VINCENT	TEACHER	\$	84,388	\$ _
WATFORD, LINDSEY	COORDINATOR	\$	87,778	\$ 119
WEBB, JOSEFINA	TEACHER	\$	83,800	\$ 699
WEI, PO-JU	TEACHER	\$	89,914	\$ -
WEIGHILL, SHAUN RICHARD	TEACHER	\$	83,995	\$ -
WELSH, LISA M	TEACHER	\$	80,822	\$ -
WERNER, CANDICE	TEACHER	\$	88,628	\$ -
WHITE, RANDALL	DEPARTMENT HEAD	\$	94,274	\$ 80
WHITE, TRACY	TEACHER	\$	82,294	\$ 100
WICKS, CATHERINE ANN	TEACHER	\$	82,753	\$ _
WIDSTEN, JANINE L	TEACHER	\$	90,481	\$ 44
WIGHT, LORENA	TEACHER	\$	82,970	\$ -
WILCOX, TRINA L	TEACHER	\$	90,368	\$ ~
WILLIAMS, INGRID C	TEACHER	\$		\$ _
WILSON, ANTHONY	TEACHER	\$	91,042	\$ _
WILSON, KAREN E	TEACHER	\$	87,987	_
WINCHELL, LESLEY	TEACHER	\$	90,770	35
WOOD, CARIE	ADMINISTRATIVE OFFICER	\$	125,542	8
WOOD, DENISE	TEACHER	\$	94,376	84
WOOD, KIP	TEACHER	\$	90,971	-
WOODCOCK, MELISSA	TEACHER	\$	77,822	_
YANOW, LYNN	TEACHER	\$		\$ _
YOST, SUZANNE K	TEACHER	\$	82,855	_
YOUNG, CHARLES FRANKLIN	TEACHER	\$	82,594	30
YOUNG, COLETTE	ADMINISTRATIVE OFFICER	\$	125,211	67

Schedule of Remuneration and Expenses

NAME	POSITION	REMUNERATION		EXPENSES	
YOUNG, EDWARD L	ADMINISTRATIVE OFFICER	\$	100,004	\$	2,331
YOUNG, PATRICK D	ADMINISTRATIVE OFFICER	\$	132,517	\$	2,942
YOUNK, KARINA	ADMINISTRATIVE OFFICER	\$	109,146	\$	830
ZIEMANSKI, REBECCA L	TEACHER	\$	90,641		1,205
ZIMMER, MICHAEL L	TEACHER	\$	82,115		28
ZOLOB, THERESA	TEACHER	\$	90,311		-
ZUYDERVELT, NICOLETTE	TEACHER	\$	82,440	-	32
ZVER, ROBERT	C.U.P.E. PRESIDENT	\$	75,794	•	81
TOTAL OF EMPLOYEES, WHOSE R	EMUNERATION EXCEEDS \$75,000	\$	54,369,493	\$	359,809
TOTAL REMUNERATION TO EMPL	OYEES PAID \$75,000 OR LESS	<u></u> \$	55,261,987	\$	249,647
TOTAL REMUNERATION TO EMPL	OYEES	\$	109,631,480	\$	609,455
TOTAL REMUNERATION TO ELECT	ED OFFICIALS	\$	166,899	\$	31,644
EMPLOYER PORTION OF EI AND C	PP	\$	5,749,335	\$	
TOTAL REMUNERATION AND EXP	ENSES	\$	115,547,714	\$	641,099

Statement of Severance

There were two severance agreements under which payment commenced between School District No.68 (Nanaimo-Ladysmith) and its non-unionized employees during fiscal year 2019.

These agreements represent approximately 4.5 and 7 month's compensation, respectively.

Schedule of Payments for Goods and Services

NAME OF INDIVIDUAL, FIRM OR CORPORATION		AMOUNT
AMAZON	\$	171,614
APPLE CANADA INC.	\$	35,898
ARCHIE JOHNSTONE PLUMBING	\$	1,329,308
ARI FINANCIAL SERVICES	\$	63,945
ARTSTARTS IN SCHOOLS	\$	39,609
ATEX PEST SERVICES	\$	31,332
AURORA ROOFING	\$	653,625
B & C FOOD DISTRIBUTORS LTD	\$	33,871
BAKER SUPPLY LTD.	\$	30,472
BC FERRIES	\$	80,401
BC HYDRO AND POWER AUTHORITY	\$	•
BELFOR (CANADA) INC.	\$	986,980
BEST BUY CANADA LTD.	\$	168,451
BLACKBOARD INC.	\$	43,172
BOWEN PARK		30,877
BRAND XPRESS	\$	60,123
BRITISH COLUMBIA SCHOOL TRUSTEES	\$ \$	90,099
BUDGET BLINDS	\$	56,914
CAMP QWANOES	\$	37,103
CANADIAN TIRE ACCEPTANCE LTD.	\$ \$	46,571 36,203
CANEM SYSTEMS LTD.	\$	•
CAPERNWRAY HARBOUR	\$	57,928
CDW CANADA INC.	\$	35,488
CEDAR GROVE FRAMING CORP	\$ \$	679,369
CENTAUR PRODUCTS INC.	\$ \$	34,193
CITY OF NANAIMO	\$	62,277
CLOVERDALE PAINT INC.	\$	438,098
COAST WHOLESALE APPLIANCES LP	\$	62,832
CONCISE SYSTEMS CORP.	\$	107,027
COPCAN CIVIL LTD.	\$	182,675
CORAL CANADA WIDE LTD.	\$	189,018
COSTCO WHOLESALE CANADA	\$	38,381
CULLEN DIESEL POWER LTD.		115,895
D.B.L. DISPOSAL SERVICES LTD.	\$ \$	25,455
DAFCO FILTRATION GROUP CORPORATION	\$ \$	41,509
DELL CANADA INC	\$ \$	35,773 97,793
DENMAR ELECTRIC LTD.	\$ \$	87,782
DEVON TRANSPORT LTD.		276,924
DIRECTIONS EVIDENCE AND POLICY	\$	28,930
	\$	32,593

Schedule of Payments for Goods and Services

NAME OF INDIVIDUAL, FIRM OR CORPORATION		AMOUNT
DISTRICT OF LANTZVILLE	\$	25,005
DYNAMIC SPECIALTY VEHICLES LTD	\$	97,884
ELLISON TRAVEL & TOURS LTD.	\$	69,994
ESC AUTOMATION INC.	\$	138,751
ESCRIBE SOFTWARE LTD.	\$	34,720
FOLLETT SCHOOL SOLUTIONS, INC.	\$	31,931
FOOTPRINTS SECURITY PATROL INC	\$	198,010
FORTISBC-NATURAL GAS	\$	496,289
FRESHGRADE EDUCATION INC.	\$	26,880
FRIESENS CORPORATION	\$	45,218
FUTUREBOOK PRINTING INC.	\$	
G & G ROOFING LTD	\$	27,002
GFL ENVIRONMENTAL INC.	\$	114,948
GORDON FOOD SERVICE	\$ \$	135,436
GRAND & TOY LTD.	\$	44,440
GRAPHIC OFFICE INTERIORS		412,010
GREEN ROOTS PLAY EQUIPMENT INC	\$	47,784
GREGG DISTRIBUTORS CO. LTD.	\$ \$	48,916
GUARD.ME INTERNATIONAL INSURANCE	\$	57,421
GUILLEVIN INTERNATIONAL	\$ \$	155,113
HARRIS & COMPANY	\$	201,475
HARRIS OCEANSIDE CHEVROLET	\$	53,736
HEROLD ENGINEERING LTD.	\$	58,723
HI-LITE SIGN SERVICE	\$ \$	126,789
HOLDFAST METALWORKS LTD	\$ \$	133,762
HOME DEPOT	\$	104,982
INDIGO BOOKS & MUSIC INC.	\$	25,572
INDUSTRIAL HAZMAT SERVICES INC	\$	28,713
NLAND GROUP, THE	\$	30,051
INVISION WEB	\$ \$	28,361
SLAND ARCHITECTURAL MILLWORK	\$	27,811
SLAND CLEANING SUPPLIES	\$	35,109
IOSTENS CANADA LTD.	·	38,813
KMBR ARCHITECTS	\$ \$	39,218
KMS TOOLS - VICTORIA		55,253
(NIGHT-WAY MOBILE HAULERS INC.	\$	56,503
OFFMAN KALEF LLP	\$	182,805
CONICA MINOLTA BUSINESS SOLUTION	\$	38,707
CPMG LLP	\$	242,394

Schedule of Payments for Goods and Services

NAME OF INDIVIDUAL, FIRM OR CORPORATION	AMOUNT
LANTZVILLE PAINTING & MAINTENANCE	\$ 119,15
LEWKOWICH ENGINEERING ASSOC. LTD.	\$ 39,05
LONDON DRUGS	\$ 30,60
LONG & MCQUADE	\$ 61,75
M.L. PETERSON HARDWOOD FLOOR	\$ 60,90
MADILL, THE OFFICE COMPANY	\$ 162,25
MCGREGOR & THOMPSON	\$ 107,91
MI, WON JUNG	\$ 26,00
MID ISLAND MASONRY	\$ 68,74
MID-ISLAND FENCE PRODUCTS LTD.	\$ 39,99
MIDLAND TOOLS	\$ 118,20
MONK OFFICE SUPPLY LTD.	\$ 25,74
MORNEAU SHEPELL LTD.	\$ 88,38
MOUNT BENSON MECHANICAL LTD.	\$ 341,01
MY BUDGET FILE INC.	\$ 29,78
NANAIMO BASKETBALL OFFICIALS	\$ 27,44
NANAIMO CHILD DEVELOPMENT	\$ 154,27
NANAIMO DISTRICT TEACHERS ASSOCIATION	\$ 330,81
NANAIMO DRY GRAD SOCIETY	\$ 52,00
NANAIMO SCHOOL ADMIN. ASSOC.	\$ 57,00
NANAIMO SCIENCE & SUSTAINABILITY SOCIETY	\$ 37,00
NELSON EDUCATION LTD	\$ -
NEW PATH ADVISORY GROUP INC.	\$ 81,97 35,98
NORTH CEDAR IMPROVEMENT DIST.	\$
NORTH GLASS & ALUMINUM LTD.	\$ 62,53
NORTH WEST ENVIRONMENTAL	\$ 83,46
NOVA WOOD FLOORS	\$ 34,27
ONO TRADING CO., CANADA LTD.	\$ 39,62
PACIFICSPORT REGIONAL SPORT	\$ 25,40
PANAGO PIZZA	\$ 98,36
PARKLAND REFINING (B.C.) LTD.	\$ 34,39
PASSION SPORTS	392,77
PEARSON EDUCATION CANADA	\$ 42,93
PHIL'S FLOORS LTD.	\$ 85,690
PINCHIN LTD.	\$ 74,243
PLANET CLEAN (NANAIMO) LTD.	\$ 28,76
POWERSCHOOL CANADA ULC	\$ 322,710
PRICE'S ALARM SYSTEMS LTD.	\$ 347,802
RIME SPORT PERFORMANCE	\$ 45,645
	\$ 31,17

Schedule of Payments for Goods and Services

NAME OF INDIVIDUAL, FIRM OR CORPORATION		AMOUNT
PROGRESSIVE SERVICES	\$	54,991
PROPACIFIC HAZMAT LTD.	\$	25,212
QUALITY FOODS	\$	30,211
RACER MACHINERY INTERNATIONAL	\$	124,239
READ JONES CHRISTOFFERSEN LTD.	\$	26,040
REAL CANADIAN SUPERSTORE	\$	47,495
REGIONAL DISTRICT OF NANAIMO	\$	45,121
REVENUE SERVICES OF BRITISH CO	\$	980,178
RICHMOND ELEVATOR MAINTENANCE	\$	29,531
RINFRET, STEPHEN	\$	41,708
ROCKY POINT ENGINEERING LTD.	\$	179,919
RON'S DRYWALL LTD.	\$	127,081
ROYAL PAVING LTD.	\$	39,666
SCHAFFERS EQUIPMENT	\$	47,073
SCHOLASTIC CANADA LTD.	\$	87,532
SCHOOLHOUSE PRODUCTS INC	\$	144,498
SINO-CA EDUCATION AND TRAINING	\$	57,585
SLEGG LIMITED PARTNERSHIP	\$	57,454
SOFTCHOICE CORPORATION	\$	165,710
SORENSEN TRILOGY ENGINEERING LTD.	\$	63,000
SOURCE OFFICE FURNISHINGS	\$	102,885
SPICE OF LIFE CATERING LTD	\$	37,872
STAPLES	\$	218,084
STEWART MURRAY AUTO BODY	\$	29,711
STRATHCON INDUSTRIES	\$	30,932
STRONG NATIONS PUBLISHING INC.	\$	30,663
STUDIO 531 ARCHITECTS INC.	\$	27,632
SUTTLE RECREATION	\$	80,676
SYSCO VICTORIA	\$	213,640
TALIUS	\$	102,473
TEACHER'S FILE LTD.	\$	54,813
TEAM SALES VANCOUVER ISLAND LTD.	\$	56,031
TECHNICAL SAFETY BC	\$	27,362
FELUS COMMUNICATIONS (B.C.) INC.	\$	122,818
TELUS MOBILITY	\$	
TEXTHELP INC.	\$ \$	150,476
TILLICUM LELUM ABORIGINAL	\$ \$	26,449 54,492
TLD COMPUTERS INC.	\$ \$	54,483 20,604
TMS EDUCATION AGENCY JOINT STOCK COMPANY	\$ \$	29,694 35,907

Schedule of Payments for Goods and Services

NAME OF INDIVIDUAL, FIRM OR CORPORATION	AMOUNT	
TOP DRAWER GRAPHICS INC.		
TORO MARKETING	\$	
TOWN OF LADYSMITH	\$	-
TRIPLE M MODULAR LTD.	\$	•
TROY LIFE & FIRE SAFETY LTD.	\$,
UNIFIED FLOORCOVERING LTD.	\$	•
UNITECH CONSTRUCTION MANAGEMENT	\$	92,815
UNITED RENTALS CANADA, INC	\$	391,952
VANCOUVER ISLAND UNIVERSITY	\$	55,143
VANCOUVER ISLAND UNIVERSITY VANCOUVER SCHOOL BOARD	\$	454,547
VI PAINTING AND WALLCOVERING LTD.	\$	44,743
VIVOS SOLUTIONS	\$	96,356
VU LE VIET HA	\$	31,010
	\$	28,563
WAL-MART SUPERCENTER	\$	38,678
WAYWEST HVAC & REFRIGERATION INC	\$	138,306
WAYWEST MECHANICAL LTD	\$	35,451
WESCO DISTRIBUTION-CANADA, INC	\$	210,701
WEST BAY MECHANICAL LTD.	\$	38,829
WESTCOAST ROOF INSPECTION	\$	54,611
WESTERN CAMPUS RESOURCES	\$	38,101
WESTWOOD METALS LTD.	\$	48,580
WINDLEY CONTRACTING LTD.	\$	150,667
WINDSOR PLYWOOD	\$	143,194
WINTERGREEN LEARNING MATERIALS	\$	25,808
WOLSELEY CANADA INC.	\$	65,435
WOOD TO WORKS	\$	46,738
X10 NETWORKS	\$	171,459
ZONAR SYSTEMS	\$	29,722
ZONING CONSTRUCTION LTD.	\$	36,750
TOTAL SUPPLIERS WHERE PAYMENTS EXCEED \$25,000	\$	21,230,589
TOTAL SUPPLIERS PAID \$25,000 OR LESS	\$	7,621,586
TOTAL PAYMENTS FOR GOODS AND SERVICES	\$	28,852,174

Reconciliation and Explanation of Differences to the Audited Financial Statements

For the Schedule of Remuneration and Expenses, reconciling items for remuneration include the following:

- The financial statements are prepared on an accrual basis, whereas the remuneration and expenses included in the SOFI are reported on a cash basis.
- Salary and benefit amounts recovered from third parties are included in remuneration for SOFI purposes but are reported net of the recovered amount in the financial statements.
- All expenses for conferences, training, business meetings, parking and travel paid by the district
 on behalf of the employee are reported, even those that were subsequently reimbursed to the
 employer. The financial statement expenses are not included if subsequently reimbursed by
 the employee.
- Expenses paid in respect of employees include 100% of the Goods and Services Tax (GST) paid, whereas the expenditures in the financial statements are shown net of the GST rebate.
- The Schedule includes payments to employees for salaries and benefits which have been capitalized in the financial statements and would not be reflected in the expenses of the district.

For the Schedule of Payments for the Provision of Goods and Services, reconciling items include the following:

- The financial statements are prepared on an accrual basis, whereas the Schedule is prepared on a cash basis.
- Payments to suppliers include 100% of Goods and Services Tax (GST). Financial Statement expenditures are net of eligible GST rebates.
- Amounts paid by recovery from Ministry of Education operating grants for School Protection
 Plan Insurance, Employment Practices Liability Program, Next Generation Network, MyEd BC,
 and Capital Asset Management System are included in Service and Supplies expenditures in the
 Financial Statements, whereas they are not included in this Schedule.
- Depreciation of fixed assets is recorded as an expenditure on the Financial Statements whereas the Schedule includes fixed asset expenditures which are capitalized on the Financial Statements.
- The Schedule may include expenditure which are wholly or partially recovered or reimbursed from other organizations or employees thereby reducing the district's operating expenditures in the financial statements.